

## SAFe-Agilist Dumps

### SAFe 6 Agilist - Leading SAFe (SA) (6.0)

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**NEW QUESTION 1**

What is "precisely specify value by product" central to?

- A. Agile Manifesto
- B. Lean Thinking
- C. SAFe Principles
- D. SAFe Core Values

**Answer: B**

**Explanation:**

??Precisely specify value by product?? is central to Lean thinking. Lean thinking is a philosophy and a set of principles and practices that aim to eliminate waste and optimize value delivery. Value is defined as anything that a customer is willing to pay for or that meets their needs or desires. Value is specified by product, which means that each product or service should have a clear and explicit definition of what value it provides to the customer and how it differs from other products or services. Specifying value by product helps avoid ambiguity, confusion, and inefficiency in the value delivery process. References: Thriving in the Digital Age, SAFe Principle #1

**NEW QUESTION 2**

The analyzing step of the Portfolio Kanban system has a new Epic with a completed Lean business case. What best describes the next step for the Epic?

- A. It will be implemented once the Epic Owner approves the Lean business case
- B. It will be implemented if it has the highest weighted shortest job first (WSJF) ranking
- C. It will be moved to the ready state in the Portfolio Kanban if it receives a 'go' decision from Lean Portfolio Management
- D. It will remain in the analyzing step until one or more Agile Release Trains have the capacity to implement it

**Answer: C**

**Explanation:**

The next step for an epic with a completed Lean business case in the analyzing step of the Portfolio Kanban is to move it to the ready state if it receives a ??go?? decision from Lean Portfolio Management. The analyzing step is where the epic hypothesis statement and the Lean business case are developed and validated. The Lean business case provides the economic justification, assumptions, risks, and potential benefits of the epic. The Lean Portfolio Management is the authority that reviews and approves the Lean business case and decides whether to fund and implement the epic or not. If the epic receives a ??go?? decision, it moves to the ready state, where it waits for implementation capacity. If the epic receives a ??no go?? decision, it is either deferred or cancelled. References: Portfolio Kanban, Lean Portfolio Management

**NEW QUESTION 3**

What is one key to leading a successful change?

- A. Instituting traditions
- B. Generating long-term wins
- C. Forming a strategic vision
- D. Sustaining deceleration

**Answer: C**

**Explanation:**

Forming a strategic vision is one key to leading a successful change. A strategic vision is a clear and compelling statement that describes what the organization wants to achieve in the future. A strategic vision helps leaders communicate the purpose, direction, and benefits of the change to all stakeholders, inspire them to embrace the change, align their actions with the desired outcomes, and measure their progress and success. References: Lead by Example, Lead the Change, SAFe Implementation Roadmap

**NEW QUESTION 4**

Which team type is organized to assist other teams with specialized capabilities and help them become more proficient in new technologies?

- A. Enabling team
- B. Platform team
- C. Stream-aligned team
- D. Complicated subsystem team

**Answer: A**

**Explanation:**

An enabling team is a type of cross-functional Agile team that is organized to assist other teams with specialized capabilities and help them become more proficient in new technologies. Enabling teams provide coaching, mentoring, training, and technical guidance to other teams in areas such as DevOps, test automation, security, compliance, etc. Enabling teams help other teams achieve the core competency of Technical Agility in SAFe. References: Cross-functional Agile Teams, Technical Agility

**NEW QUESTION 5**

Restoring the speed and innovation of the entrepreneurial network while leveraging the stability of the hierarchical system is a benefit of what?

- A. Dual operating system
- B. Functional silos
- C. Continuous learning culture
- D. Customer centricity

**Answer: A**

**Explanation:**

Restoring the speed and innovation of the entrepreneurial network while leveraging the stability of the hierarchical system is a benefit of adopting a dual operating system. A dual operating system is a way of organizing an enterprise that combines two complementary structures: a traditional hierarchy that provides stability, alignment, and efficiency; and a network of empowered teams that provides speed, agility, and creativity. A dual operating system helps enterprises achieve organizational agility, which is one of the core competencies of business agility in SAFe. References: Organizational Agility, Dual Operating System

**NEW QUESTION 6**

Which statement is true about batch size?

- A. The handoff batch should be made as large as possible
- B. Large batch sizes ensure time for built-in quality
- C. Large batch sizes increase variability
- D. When Stories are broken into tasks, it means there are small batch sizes

**Answer:** C

**Explanation:**

This statement is true about batch size. Batch size is the amount of work that moves as a unit through a process or system. Large batch sizes increase variability by creating more uncertainty, complexity, dependencies, and unpredictability in the workflow. Large batch sizes also increase waste by causing delays, queues, handoffs, rework, overproduction, and inventory accumulation. Reducing batch size is one of the key ways to optimize value delivery and improve flow efficiency. References: SAFe Lean-Agile Principles, SAFe Principle #5

**NEW QUESTION 7**

Which implementation step follows Coach ART Execution on the SAFe Implementation Roadmap?

- A. Organize Around Value
- B. Train Executives, Leaders, and Managers
- C. Accelerate
- D. Launch more ARTs and Value Streams

**Answer:** D

**Explanation:**

Launching more ARTs and Value Streams is the implementation step that follows Coach ART Execution on the SAFe Implementation Roadmap. The SAFe Implementation Roadmap is a guide that helps enterprises implement SAFe in a structured and reliable way. The roadmap consists of 12 critical moves that span from reaching the tipping point to extending to the portfolio and beyond. Coach ART Execution is the seventh move, where the first ART is launched and coached by a SAFe Program Consultant (SPC) or other expert. Launch more ARTs and Value Streams is the eighth move, where the enterprise expands the implementation of SAFe to other value streams and ARTs, based on the learnings and successes of the first ART. References: SAFe Implementation Roadmap, Coach ART Execution, Launch more ARTs and Value Streams

**NEW QUESTION 8**

During the PI Planning event, when are planning adjustments agreed upon?

- A. During the draft plan review
- B. During the management review and problem-solving meeting
- C. During the Coach Sync
- D. During breakout sessions

**Answer:** B

**Explanation:**

Planning adjustments are agreed upon during the management review and problem-solving meeting in the PI planning event. The management review and problem-solving meeting is a session that occurs at the end of day one of the PI planning event. In this session, the management team reviews the draft plans of all the teams in the ART, identifies any issues or risks that need to be resolved, and proposes any changes or adjustments that are necessary to achieve the program objectives. The management team then communicates their feedback and recommendations to the teams on day two of the PI planning event. References: PI Planning, Management Review and Problem-Solving

**NEW QUESTION 9**

What is one example of differentiating business objectives?

- A. Strategic Themes
- B. Solution Intent
- C. Enterprise Goals
- D. Portfolio Vision

**Answer:** A

**Explanation:**

Strategic themes are an example of differentiating business objectives. Strategic themes are specific, itemized business objectives that connect a portfolio to the enterprise strategy. Strategic themes provide guidance and direction for portfolio vision, budget allocation, value stream identification, epic prioritization, and metric definition. Strategic themes help differentiate a portfolio from its competitors and create a unique value proposition for its customers. References: SAFe Portfolio, Strategic Themes

**NEW QUESTION 10**

Which SAFe Lean-Agile Principle includes an emphasis on "deliver early and often"?

- A. Make value flow without interruptions

- B. Build incrementally with fast, integrated learning cycles
- C. Take an economic view
- D. Organize around value

**Answer:** C

**Explanation:**

According to the SAFe Agilist 6.0 domain of Apply SAFe Principles, this principle is the first Lean-Agile Principle and it describes how to make decisions based on economics<sup>1</sup>. One of the practices essential to achieving optimum economic outcomes is to deliver early and often, which means moving new system features through the development value stream as quickly as possible<sup>1</sup>. This practice has a direct economic benefit, as it enables faster feedback, higher value, and lower risk<sup>1</sup>. You can read more about this principle and practice in this article, under the section ??Deliver early and often??.

**NEW QUESTION 10**

A SAFe Portfolio is a collection of what?

- A. Functional teams
- B. Solutions
- C. Development Value Streams
- D. Business units

**Answer:** C

**Explanation:**

A SAFe portfolio is a collection of development value streams. A development value stream is a long-lived series of steps that an enterprise uses to continuously deliver value to a customer or stakeholder. A development value stream typically consists of one or more ARTs and Solution Trains that build and deliver solutions. A SAFe portfolio aligns and governs one or more development value streams that share a common business mission, vision, strategy, and funding. A SAFe portfolio helps enterprises achieve Lean Portfolio Management, which is one of the core competencies of business agility in SAFe. References: SAFe Portfolio, Development Value Streams

**NEW QUESTION 13**

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