

## PRINCE2-Foundation Dumps

### PRINCE2 Foundation exam

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**NEW QUESTION 1**

- (Topic 1)

Which product summarizes progress and is used to decide whether to amend the project scope or stop the project?

- A. Checkpoint Report
- B. End Stage Report
- C. End Project Report
- D. Product Status Account

**Answer: B**

**NEW QUESTION 2**

- (Topic 1)

Which is a difference between management and technical stages?

- A. Management stages require planning and technical stages do not
- B. Technical stages can overlap and management stages cannot
- C. Management stages deliver products and technical stages do not
- D. Technical stages require resources and management stages do not

**Answer: B**

**NEW QUESTION 3**

- (Topic 1)

Which is a purpose of the Controlling a Stage process?

- A. Produce a Team Plan for the work to be assigned to a Team Manager
- B. Select and implement actions that will resolve deviations from a plan within tolerance
- C. Obtain approvals for products delivered in a Work Package
- D. Update a Project Plan to incorporate the actuals from a Stage Plan

**Answer: B**

**NEW QUESTION 4**

- (Topic 1)

Which of the following statements about customer's quality expectations and acceptance criteria are true?

1. Customer's quality expectations form a specific and precise list of Acceptance criteria are often expressed in broad terms as a means to gain common understanding of general quality requirements.
2. Measurable criteria that a project product should meet in order to be acceptable to key stakeholders,

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

**Answer: D**

**NEW QUESTION 5**

- (Topic 1)

Which may be funded from a risk budget?

- A. Corrections due to off-specifications
- B. Impact analysis of requests for change
- C. Implementation of a fallback plan
- D. Preparation of the Risk Management Strategy

**Answer: C**

**NEW QUESTION 6**

- (Topic 1)

Which is shown in a product breakdown structure?

- A. Management stages, major products and control points
- B. In which order the products should be created
- C. The major products that are to be developed in a plan
- D. What resources are required to develop the products

**Answer: C**

**NEW QUESTION 7**

- (Topic 1)

Which is a type of issue?

- A. A lesson

- B. A request for change
- C. An Exception Report
- D. A risk with an estimated high impact

**Answer:** B

**NEW QUESTION 8**

- (Topic 1)

Which of the following refers to the actions identified to bring a situation to a level where exposure to a risk is acceptable?

- A. Risk category
- B. Risk description
- C. Risk response
- D. Risk status

**Answer:** C

**NEW QUESTION 9**

- (Topic 1)

Which is a benefit of using PRINCE2?

- A. Provides a defined structure of accountability, delegation, authority and communication
- B. Includes techniques for critical path analysis and earned value analysis
- C. Enables a Project Manager to be accountable for the success of a project
- D. Prevents any changes once the scope of a project has been agreed

**Answer:** A

**NEW QUESTION 10**

- (Topic 1)

Which is an objective of the Starting up a Project process?

- A. Identify who will be responsible for creating the Project Plan
- B. Agree how the project will be monitored and controlled after initiation
- C. Authorize the Project Manager to proceed with the initiation stage
- D. Agree how issues and changes will be identified, assessed and controlled

**Answer:** A

**NEW QUESTION 10**

- (Topic 1)

During the Managing a Stage Boundary process what product is updated with estimated costs and time for the stage that is about to begin?

- A. End Stage Report
- B. Team Plan
- C. Work Package
- D. Project Plan

**Answer:** D

**NEW QUESTION 11**

- (Topic 1)

Which is NOT a type of issue?

- A. A problem/concern
- B. A constraint
- C. An off-specification
- D. A request for change

**Answer:** B

**NEW QUESTION 12**

- (Topic 1)

Which should be provided by a project mandate?

- A. Terms of reference
- B. Detailed Business Case
- C. Stage tolerances
- D. Initiation Stage Plan

**Answer:** A

**NEW QUESTION 14**

- (Topic 1)

Which risk response type is appropriate to respond to an opportunity?

- A. Accept
- B. Fallback
- C. Exploit
- D. Transfer

**Answer:** C

**NEW QUESTION 16**

- (Topic 1)

Which principle helps to define what should be included and what should be excluded from a project?

- A. Defined roles and responsibilities
- B. Focus on products
- C. Manage by stages
- D. Continued business justification

**Answer:** B

**NEW QUESTION 21**

- (Topic 1)

Which two roles are linked by the Managing Product Delivery process?

- A. Corporate or programme management and Project Board
- B. Project Board and Project Manager
- C. Project Manager and TeamManager
- D. Team Manager and external supplier

**Answer:** C

**NEW QUESTION 23**

- (Topic 1)

Which is a purpose of the Plans theme?

- A. Identify, assess and control any potential changes to the baseline
- B. Establish the project's structure of accountability
- C. Assess and control uncertainty
- D. Understand whether the targets are achievable

**Answer:** D

**NEW QUESTION 25**

- (Topic 1)

Which is a purpose of a Project Brief?

- A. Capture lessons from previous projects
- B. Ensure that there is a common understanding of the starting point for the project
- C. Confirm that the Project Plan is able to deliver the Business Case
- D. Define the quality techniques and standards to be applied during the project

**Answer:** B

**NEW QUESTION 27**

- (Topic 1)

Identify the missing words in the following sentence, The six aspects of project performance to be managed are [?] costs, timescales and scope,

- A. benefits, progress, risk,
- B. benefits, quality, risk,
- C. change, quality, progress,
- D. benefits, customers, quality,

**Answer:** B

**NEW QUESTION 32**

- (Topic 1)

Which is a purpose of a Project Product Description?

- A. Form part of the Work Package for the project product
- B. Provide the initial project budget to be refined in the Business Case
- C. Document the project mandate and gain approval for the project from the Project Board
- D. Define the quality required of the project's product

**Answer:** D

**NEW QUESTION 33**

- (Topic 1)

Which is NOT a purpose of the Organization theme?

- A. Define a projectmanagement team structure
- B. Define the level of tolerance for each level of the project management team
- C. Define the Project Board's responsibility for directing the project
- D. Define which role is accountable for the project's success

**Answer: B**

**NEW QUESTION 38**

- (Topic 1)

Which characteristic distinguishes a project from regular business operations?

- A. Produces benefits
- B. Introduces business change
- C. Manages stakeholders
- D. Incurs cost

**Answer: B**

**NEW QUESTION 40**

- (Topic 1)

What process ensures focus on the delivery of a stage's products and avoids uncontrolled change?

- A. Directing a Project
- B. Managing a Stage Boundary
- C. Controlling a Stage
- D. Starting up a Project

**Answer: C**

**NEW QUESTION 41**

- (Topic 1)

Which of the following statements about stakeholders are true?

1. Someone who thinks they will be affected by a project is a stakeholder on that project
2. Stakeholders may be internal or external to the corporate organization

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

**Answer: C**

**NEW QUESTION 46**

- (Topic 1)

Which is a purpose of the Business Case theme?

- A. Identify which role is responsible for producing the Business Case
- B. Identify the project's outputs
- C. Establish the controls to manage changes that may impact the project benefits
- D. Establish a viable investment proposition

**Answer: D**

**NEW QUESTION 51**

- (Topic 1)

Which of the following statements about the Project Initiation Documentation are true?

1. The Project Initiation Documentation is used to ensure that a sound basis exists before the Project Board authorizes a project.
2. The Project Initiation Documentation should be updated at the end of each stage to reflect the current status of a project before the Project Board authorizes a project.

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

**Answer: C**

**NEW QUESTION 54**

- (Topic 1)

Which is a type of issue?

- A. An expected dis-benefit
- B. An off-specification
- C. A project outcome
- D. A scope tolerance

**Answer:** B

**NEW QUESTION 55**

- (Topic 1)

Which should be funded by a change budget?

- A. Increase in agreed scope
- B. Initiation stage
- C. Change Authority
- D. Handover activities

**Answer:** A

**NEW QUESTION 60**

- (Topic 1)

Which of the following describes a use of a Configuration Item Record?

- A. Define the identification scheme to be applied to the project
- B. Identify the techniques and procedures required within the Work Package
- C. Record the change in a product's status
- D. Record the reporting requirements for the Work Package

**Answer:** C

**NEW QUESTION 65**

- (Topic 1)

When considering risks, which describes an opportunity in a project?

- A. An uncertain event that could have a negative impact on objectives
- B. An uncertain event that could have a favourable impact on objectives
- C. An event that has occurred resulting in a negative impact on objectives
- D. An event that has occurred resulting in a favourable impact on objectives

**Answer:** B

**NEW QUESTION 68**

- (Topic 1)

Which is a purpose of the Risk theme?

- A. Establish a procedure to ensure every change is agreed by the relevant authority before it takes place
- B. Establish a cost-effective procedure to identify, assess and control uncertainty
- C. Establish mechanisms to control any unacceptable deviations from plan
- D. Establish mechanisms to manage risks at the corporate or programme level of an organization

**Answer:** B

**NEW QUESTION 73**

- (Topic 1)

Which task is performed by the Change Authority?

- A. Set a change budget
- B. Approve or reject a request for change within approved limits
- C. Refer changes that exceed budgetary limits to the Project Manager for approval
- D. Update the configuration management system when a change is approved

**Answer:** B

**NEW QUESTION 75**

- (Topic 1)

Which is part of the PRINCE2 definition of a project?

- A. An undertaking that consists of at least two management stages
- B. A description of what must be delivered in order to gain acceptance
- C. The total of a plan's products
- D. A temporary organization that is created for the purpose of delivering business products

**Answer:** D

**NEW QUESTION 79**

- (Topic 1)

Identify the missing word(s) in the following sentence, PRINCE2 recommends three levels of [?] to reflect the needs of the different levels of management involved in a project,

- A. Management strategies
- B. Plan

- C. Stakeholder interests
- D. Time-driven controls

**Answer:** B

**NEW QUESTION 84**

- (Topic 1)

Which theme provides the controls to escalate any forecast beyond tolerance to the next management level?

- A. Business Case
- B. Plans
- C. Progress
- D. Quality

**Answer:** C

**NEW QUESTION 87**

- (Topic 2)

Identify the missing word(s) in the following sentence. Quality assurance provides assurance to the [?] that the project is being conducted appropriately whilst Project Assurance provides the same assurance to all the project's stakeholders.

- A. Project Manager
- B. Executive
- C. corporate or programme management organization
- D. Suppliergroups

**Answer:** C

**NEW QUESTION 88**

- (Topic 2)

Which is an objective of the Controlling a Stage process?

- A. Prepare a Stage Plan for the next stage
- B. Obtain approvals for completed products
- C. Prevent scopecreep' by monitoring products for uncontrolled change
- D. Make arrangements to address all open issues and risks, with follow-on action recommendations

**Answer:** C

**NEW QUESTION 89**

- (Topic 2)

Which role is responsible for specifying the project benefits?

- A. Corporate or programmemanagement
- B. Executive
- C. Senior User(s)
- D. Project Manager

**Answer:** C

**NEW QUESTION 90**

- (Topic 2)

A product can NOT be supplied to meet all of the requirements in its baselined Product Description. What first action should be taken?

- A. Raise a request for change
- B. Raise an off-specification
- C. Write an Exception Report
- D. Amend the Work Package

**Answer:** B

**NEW QUESTION 91**

- (Topic 2)

What product should be used to confirm the version number of ail products in a particular stage?

- A. Issue Register
- B. Product Status Account
- C. Product Description
- D. Configuration Item Record

**Answer:** B

**NEW QUESTION 95**

- (Topic 2)

Which is an objective of the Starting up a Project process?



- A. Approve all Product Descriptions prior to project initiation
- B. Obtain approval from corporate or programme management for the Communication Management Strategy
- C. Prevent projects with unrealistic delivery dates from being initiated
- D. Confirm that there is a valid method in place to measure the expected project benefits

**Answer:** C

**NEW QUESTION 99**

- (Topic 2)

Which is a purpose of the Managing a Stage Boundary process?

- A. Provide the Project Board with sufficient information for approving the next stage
- B. Approve the next Stage Plan
- C. Review and close any risks and issues identified during the previous stage
- D. Control the link between the Project Manager and the Team Manager(s)

**Answer:** A

**NEW QUESTION 100**

- (Topic 2)

Which process is used by a Team Manager to coordinate work on one or more of the project's products?

- A. Initiating a Project
- B. Controlling a Stage
- C. Managing a Stage Boundary
- D. Managing Product Delivery

**Answer:** D

**NEW QUESTION 104**

- (Topic 2)

Which is a type of issue?

- A. An expected dis-benefit
- B. An off-specification
- C. A project outcome
- D. A scope tolerance

**Answer:** B

**NEW QUESTION 105**

- (Topic 2)

When considering how long the project stages should be, which might be a reason for one stage to be longer than others?

- A. A substantial amount of the project budget is to be spent
- B. More human resources are required than in other stages
- C. The risk is lower
- D. No changes to the project management team are envisaged

**Answer:** C

**NEW QUESTION 109**

- (Topic 2)

Which should be used to document any uncompleted work that needs to be done to a project product after the project has closed?

- A. Off-specifications
- B. Follow-on action recommendations
- C. Issue Register
- D. Risk Register

**Answer:** B

**NEW QUESTION 111**

- (Topic 2)

What product defines the reporting requirements between the Project Manager and Team Manager?

- A. Project Brief
- B. Product Description
- C. Team Plan
- D. Work Package

**Answer:** D

**NEW QUESTION 113**

- (Topic 2)



Which is NOT a recommended quality review team role?

- A. Administrator
- B. Chair
- C. Producer
- D. Reviewer

**Answer: C**

**NEW QUESTION 114**

- (Topic 2)

Which is one of the six aspects of project performance that needs to be managed?

- A. Progress
- B. Change
- C. Risk
- D. Security

**Answer: C**

**NEW QUESTION 116**

- (Topic 2)

Which is a true statement about acceptance criteria?

- A. Acceptance criteria are used to produce the customer's quality expectations
- B. Acceptance criteria are less specific and precise than customer's quality expectations
- C. Once agreed, acceptance criteria CANNOT be changed
- D. Acceptance criteria should be agreed between the customer and the supplier

**Answer: D**

**NEW QUESTION 118**

- (Topic 2)

Which is an objective of the Directing a Project process?

- A. Review and approve a project mandate
- B. Ensure corporate or programme management has an interface to the project
- C. Define how risks, issues and changes will be managed
- D. Obtain approval for completed products

**Answer: B**

**NEW QUESTION 122**

- (Topic 2)

Which of the following is NOT part of quality control?

- A. Maintaining the documentation that records the approval of products
- B. Checking that the project's direction and management are adequate for the nature of the project
- C. Obtaining acceptance of the project product from relevant stakeholders
- D. Implementing the relevant quality methods and responsibilities

**Answer: B**

**NEW QUESTION 123**

- (Topic 2)

Which of the following statements about quality assurance and Project Assurance is true?

- A. Project Assurance is the responsibility of the corporate organization; quality assurance is the responsibility of the Project Board
- B. Project Assurance is independent of the Project; quality assurance is only independent of the Project Manager
- C. Project Assurance may be delegated within a project; quality assurance must be undertaken by the Project Board
- D. Project Assurance ensures compliance to standards within the project environment; quality assurance ensures compliance across the organization

**Answer: D**

**NEW QUESTION 128**

- (Topic 2)

Which describes a risk event?

- A. The area of uncertainty in terms of the threat or opportunity
- B. The derivation or sources of a potential risk to the project
- C. The achievement of a milestone on the Project Plan
- D. The sequence of events and actions that will be put in place if a risk occurs

**Answer: A**

**NEW QUESTION 132**

- (Topic 2)

Which products, identified when creating a product breakdown structure, should each have a corresponding entry in the Risk Register?

- A. Those that have been completed, but have NOT been quality checked
- B. Those that have been broken down into sub-products
- C. Those to be created outside the scope of the project
- D. Those dependent on more than one other product

**Answer:** C

#### **NEW QUESTION 135**

- (Topic 2)

Where should the names of those who are to approve a product be recorded?

- A. Product Status Account
- B. Product Description
- C. Configuration Item Record
- D. Checkpoint Report

**Answer:** B

#### **NEW QUESTION 136**

- (Topic 2)

In which product does a Project Manager define the time and cost tolerances for the work to be done by a Team Manager?

- A. Product Description
- B. Team Plan
- C. Work Package
- D. Stage Plan

**Answer:** C

#### **NEW QUESTION 141**

- (Topic 2)

Which is a purpose of a Risk Register?

- A. Capture risks that may occur during the project
- B. Record how risk management activities will be undertaken on the project
- C. Record the risk tolerance for the project
- D. Capture issues which are impacting on the delivery of the project objectives

**Answer:** A

#### **NEW QUESTION 146**

- (Topic 2)

What is the collective name for individuals or groups who may be affected by a project?

- A. Customers
- B. Project Support
- C. Stakeholders
- D. Team members

**Answer:** C

#### **NEW QUESTION 148**

- (Topic 2)

Which is a purpose of the Starting up a Project process?

- A. Prevent poorly conceived projects from ever being initiated
- B. Ensure the communication requirements of all stakeholders are documented
- C. Learn lessons from this project
- D. Document how changes required by corporate or programme management will be reviewed

**Answer:** A

#### **NEW QUESTION 153**

- (Topic 2)

Which enables the project's products and all interdependencies to be clearly identified and documented?

- A. Product breakdown structure
- B. Quality Management Strategy
- C. Product-based planning technique
- D. Quality review technique

**Answer:** C

**NEW QUESTION 158**

- (Topic 2)

What is used to identify any organization or interested party who needs to be informed of project closure?

- A. Configuration Management Strategy
- B. Project management team structure
- C. Communication Management Strategy
- D. Project Brief

**Answer:** C

**NEW QUESTION 162**

- (Topic 2)

Identify the missing words in the following sentence.

A benefit of adopting PRINCE2 is that it can be applied to [ ? ] - and can easily be implemented alongside specialist techniques.

- A. any type of project
- B. programmes and projects
- C. all types of programmes
- D. business as usual

**Answer:** A

**NEW QUESTION 167**

- (Topic 2)

What theme provides all management levels within the project management team with mechanisms for monitoring and control?

- A. Progress
- B. Change
- C. Organization
- D. Quality

**Answer:** A

**NEW QUESTION 168**

- (Topic 2)

Which product describes the roles and responsibilities for achieving the effective management of anticipated threats and opportunities in a project?

- A. Quality Management Strategy
- B. Risk Management Strategy
- C. Communication Management Strategy
- D. Configuration Management Strategy

**Answer:** B

**NEW QUESTION 172**

- (Topic 2)

Which statement about risks is FALSE?

- A. A risk that could have a positive impact on a project's objectives is known as an opportunity
- B. A risk that could have a negative impact on a project's objectives is known as a threat
- C. A risk that a project's product is incomplete is known as an off-specification
- D. A risk is an uncertain event that, should it occur, will have an effect on a project's objectives

**Answer:** C

**NEW QUESTION 174**

- (Topic 2)

How is a Benefits Review Plan used in the Closing a Project process?

- A. Checked for inclusion of activities to confirm those benefits which cannot be measured until after project closure
- B. To capture the baseline measures against which to assess benefits
- C. To capture side-effects (beneficial or adverse) identified during post-project benefits reviews
- D. To gain approval for the post-project activities and transfer responsibility to corporate or programme management

**Answer:** A

**NEW QUESTION 179**

- (Topic 2)

Which is NOT confirmed during the Initiating a Project process?

- A. How the management and specialist products of the project should be baselined
- B. How the method will be tailored for the size and complexity of the project
- C. Whether the expected benefits have been achieved
- D. Who will make decisions on any changes during the project

**Answer:**

C

**NEW QUESTION 182**

- (Topic 2)

Identify the missing word(s) in the following sentence. During a quality review meeting [ ? ] any identified defects.

- A. a solution should be designed for
- B. an issue should be created for
- C. the agreed actions should be recorded for
- D. the chair will approve the solution to

**Answer: C**

**NEW QUESTION 183**

- (Topic 2)

Which PRINCE2 principle helps to address a concern that the project team may NOT have worked on a similar project?

- A. Defined roles and responsibilities
- B. Learn from experience
- C. Manage by exception
- D. Focus on products

**Answer: B**

**NEW QUESTION 187**

- (Topic 2)

What do acceptance criteria identify?

- A. The approach that will be used to prove whether the project's products have been completed
- B. A measureable improvement resulting from a project outcome
- C. The measureable definitions of the attributes for a set of products to be acceptable to key stakeholders
- D. The project controls set up during the process Initiating a Project

**Answer: C**

**NEW QUESTION 192**

- (Topic 2)

Which is a PRINCE2 time-driven control?

- A. End Stage Report
- B. Project Brief
- C. Project Initiation Documentation
- D. Checkpoint Report

**Answer: D**

**NEW QUESTION 196**

- (Topic 2)

Which is NOT included in the PRINCE2 definition of a project?

- A. A project is a temporary organization
- B. A project's purpose is to deliver one or more business products
- C. A project is part of business as usual'
- D. A project is based on an agreed Business Case

**Answer: C**

**NEW QUESTION 198**

- (Topic 2)

Which risk response type is a recommended response to both an opportunity and a threat?

- A. Avoid
- B. Reduce
- C. Share
- D. Reject

**Answer: C**

**NEW QUESTION 203**

- (Topic 2)

Identify the missing words in the following sentence. A Change Authority may be given a [?] to enable it to finance new requirements.

- A. change budget
- B. cost tolerance
- C. risk budget
- D. scope tolerance

**Answer:** A

**NEW QUESTION 207**

- (Topic 2)

Identify the missing words in the following sentence.

The Team Manager should check the [ ? ] for any interfaces that must be maintained while developing products.

- A. Project Product Description
- B. Project Plan
- C. Checkpoint Report
- D. Work Package

**Answer:** D

**NEW QUESTION 209**

- (Topic 3)

Which is a true statement about time-driven controls?

- A. Time-driven controls are used for monitoring the progress of Work Packages and management stages
- B. Time-driven controls take place when specific events happen
- C. Time-driven controls are produced at the end of a stage
- D. An Exception Report is a time-driven control

**Answer:** A

**NEW QUESTION 210**

- (Topic 3)

Which role is part of the Project Board?

- A. Corporate or programme management
- B. Risk owner
- C. Project Manager
- D. Senior Supplier

**Answer:** D

**NEW QUESTION 212**

- (Topic 3)

Which is part of quality control?

- A. Document the project's acceptance criteria in the Project Product Description
- B. Define the quality responsibilities of those involved in the production of the products
- C. Produce quality records to show that the planned quality activities have been carried out
- D. Maintain the corporate organization's quality management system

**Answer:** C

**NEW QUESTION 214**

- (Topic 3)

Identify the missing word in the following sentence.

The PRINCE2 method addresses project management with four integrated elements: principles, themes, [ ? ] and tailoring PRINCE2 to the project environment.

- A. activities
- B. processes
- C. products
- D. quality

**Answer:** B

**NEW QUESTION 219**

- (Topic 3)

Which is the Change Authority role permitted to authorize?

- A. Risks to the project
- B. Adjustments to the limits on the change budget
- C. Changes to stage tolerance
- D. Changes to the project that do not exceed a defined budget

**Answer:** D

**NEW QUESTION 222**

- (Topic 3)

Which is a purpose of the Initiating a Project process?

- A. Decide if it is worthwhile to initiate a project

- B. Decide on the project approach
- C. Establish solid foundations for a project
- D. Identify the number of Work Packages required

**Answer:** C

**NEW QUESTION 225**

- (Topic 3)

What theme provides the justification for the project?

- A. Quality
- B. Plans
- C. Progress
- D. Business Case

**Answer:** D

**NEW QUESTION 227**

- (Topic 3)

What do customer's quality expectations identify?

- A. Standards that must be used in order to meet the level of quality needed
- B. Skills required to develop the project product
- C. Measurable definitions of the attributes required for a set of products to be acceptable to the customer
- D. Reviewer names for each product

**Answer:** A

**NEW QUESTION 230**

- (Topic 3)

In which product would you find a product's quality tolerance defined?

- A. Product Description
- B. Quality Management Strategy
- C. Quality Register
- D. Configuration Item Record

**Answer:** A

**NEW QUESTION 234**

- (Topic 3)

What is described as an organization's unique attitude towards risk taking?

- A. Risk appetite
- B. Risk management
- C. Risk evaluation
- D. Risk tolerance

**Answer:** A

**NEW QUESTION 236**

- (Topic 3)

Which is a purpose of the Directing a Project process?

- A. Create and authorize the project mandate
- B. Ensure that work on products allocated to the team is authorized and agreed
- C. Control the day-to-day running of the project
- D. Delegate day-to-day management of the project to the Project Manager

**Answer:** D

**NEW QUESTION 237**

- (Topic 3)

Which is performed as part of the recommended risk management procedure?

- A. Allocation of a budget to investigate issues facing the project
- B. Review of risk management practices to ensure that they are performed effectively
- C. Sending of information about risks to the project to project stakeholders
- D. Resolution of conflicts between the project and the programme board

**Answer:** C

**NEW QUESTION 242**

- (Topic 3)

Which is a purpose of the Closing a Project process?

- A. Authorize the final stage of the project
- B. Confirm that all benefits defined in the Business Case have been achieved
- C. Recognize whether objectives set out in the original Project Initiation Documentation have been achieved
- D. Delegate day-to-day management of the end of the project to the Project Manager

**Answer:** C

**NEW QUESTION 246**

- (Topic 4)

Which is a true statement about PRINCE2 event-driven controls

- A. Event-driven controls take place at predefined periodic intervals
- B. Event-driven controls are produced at the frequency defined in a Work Package
- C. Event-driven controls are used for decision making
- D. Checkpoint Reports are event-driven controls

**Answer:** C

**NEW QUESTION 251**

- (Topic 4)

Why is it crucial that the Project Product Description clearly defines acceptance methods?

- A. Enables Project Assurance to authorize quality activities
- B. Defines how all project products will be reviewed and approved
- C. Defines how it will be proven that the completed project product meets the customer's expectations
- D. Provides confirmation that all project products have met their quality criteria

**Answer:** C

**NEW QUESTION 256**

- (Topic 4)

Which is a task of product-based planning?

- A. Identify activities and dependencies
- B. Write the Project Product Description
- C. Prepare the Work Packages
- D. Produce Product Status Accounts

**Answer:** B

**NEW QUESTION 261**

- (Topic 4)

Which aspect of project performance must be managed to ensure the project's products are fit for purpose?

- A. Benefits
- B. Quality
- C. Risk
- D. Scope

**Answer:** B

**NEW QUESTION 262**

- (Topic 4)

Which is a FALSE statement about technical stages?

- A. Can overlap with other technical stages
- B. Typified by the use of a particular set of specialist skills
- C. Include the Managing a Stage Boundary process activities
- D. Can span more than one management stage

**Answer:** C

**NEW QUESTION 264**

- (Topic 4)

Which is a typical core activity within configuration management?

- A. Issue management
- B. Quality inspection
- C. Quality inspection
- D. Preparation

**Answer:** C

**NEW QUESTION 267**

- (Topic 4)



Which is NOT a purpose of the Initiating a Project process?

- A. Enable a Project Board decision about the commitment of resources to a project
- B. Enable an organization to understand the work that needs to be done to deliver a project's products before a project is approved
- C. Establish solid foundations for a project
- D. Enable the Project Board to decide whether it is worthwhile to initiate a project

**Answer:** D

**NEW QUESTION 270**

- (Topic 4)

Which of the following statements about customer's quality expectations and acceptance criteria are true?

- 1. Customer's quality expectations form a specific and precise list of measurable criteria that a project product should meet in order to be acceptable to key stakeholders.
- 2. Acceptance criteria are often expressed in broad terms as a means to gain common understanding of general quality requirements.

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

**Answer:** D

**NEW QUESTION 274**

- (Topic 4)

Which is the base product against which the Project Board can assess progress, issues and ongoing viability questions?

- A. Project Brief
- B. Project Initiation Documentation
- C. Project mandate
- D. Benefits Review Plan

**Answer:** B

**NEW QUESTION 277**

- (Topic 4)

Identify the missing word in the following sentence. The guiding obligations and good practices which determine whether the project is genuinely being managed using PRINCE2 form the [ ? ] of the method.

- A. Principles
- B. Themes
- C. Processes
- D. Techniques

**Answer:** A

**NEW QUESTION 282**

- (Topic 4)

Which is an objective of the Closing a Project process?

- A. Prepare the plan for the next stage
- B. Assess any benefits that have already been realized
- C. Produce a Benefits Review Plan to identify what benefits are expected
- D. Check that all benefits are realized before closing a project

**Answer:** B

**NEW QUESTION 283**

- (Topic 4)

Which step in the issue and change control procedure considers alternative options for responding to an issue that is being managed formally?

- A. Capture
- B. Examine
- C. Propose
- D. Decide

**Answer:** C

**NEW QUESTION 286**

- (Topic 4)

Which is a recommended quality review team role?

- A. Project Manager
- B. Assurance
- C. Project Support
- D. Administrator

**Answer:** D

**NEW QUESTION 288**

- (Topic 4)

Which is NOT one of the PRINCE2 integrated elements?

- A. Tailoring PRINCE2 to the project environment
- B. The processes
- C. The products
- D. The themes

**Answer:** C

**NEW QUESTION 291**

- (Topic 4)

Which is a purpose of the Starting up a Project process?

- A. Provide information so a decision can be made as to whether a project is viable and worthwhile to initiate
- B. Define the means of communication between the project and corporate or programme management
- C. Define the project controls
- D. Record any identified risks in the Risk Register

**Answer:** A

**NEW QUESTION 294**

- (Topic 4)

Which is an objective of the Directing a Project process?

- A. Create and authorize the project mandate
- B. Provide management control and direction
- C. Control the day-to-day running of the project
- D. Provide accurate progress information to the Project Manager

**Answer:** B

**NEW QUESTION 297**

- (Topic 4)

Identify the missing words in the following sentence. A purpose of the Plans theme is to [ ? ] the project's plans

- A. define a coding system to provide a unique identifier for the products within
- B. summarize the results of the quality activities performed on
- C. provide a framework to design, develop and maintain
- D. define the project benefits to be achieved by each of

**Answer:** C

**NEW QUESTION 300**

- (Topic 4)

Who should act as the communication channel between a project and corporate or programme management?

- A. Project Board
- B. Project Assurance
- C. Project Manager
- D. Project Support

**Answer:** A

**NEW QUESTION 301**

- (Topic 4)

From whom does a Team Manager obtain approval for a completed product?

- A. Project Manager
- B. Project Support
- C. The authority defined in the Product Description
- D. Senior Supplier

**Answer:** C

**NEW QUESTION 302**

- (Topic 4)

Which does NOT reflect the PRINCE2 principle of continued business justification?

- A. There must be a justifiable reason for starting a project
- B. The business justification drives decision making
- C. If a project is no longer forecast to deliver a financial benefit, it should be stopped.

D. If a project can no longer be justified, it should be stopped

**Answer:** C

**NEW QUESTION 304**

- (Topic 4)

What plan is created, and submitted for approval, during the Managing a Stage Boundary process?

- A. Team Plan
- B. Stage Plan
- C. Benefits Review Plan
- D. Project Plan

**Answer:** B

**NEW QUESTION 307**

- (Topic 4)

What is an off-specification?

- A. A new requirement
- B. A quality tolerance
- C. A type of issue
- D. A major risk

**Answer:** C

**NEW QUESTION 308**

- (Topic 4)

Which process covers the work done by external suppliers who may NOT be using PRINCE2?

- A. Closing a Project
- B. Managing a Stage Boundary
- C. Managing Product Delivery
- D. Directing a Project

**Answer:** C

**NEW QUESTION 312**

- (Topic 4)

Which plan provides the Business Case with costs during the Initiating a Project process?

- A. Initiation Stage Plan
- B. Project Plan
- C. Stage Plan
- D. Team Plan

**Answer:** B

**NEW QUESTION 313**

- (Topic 4)

Identify the missing words in the following sentence. A project is [ ? ] organization that is created for the purpose of delivering business products.

- A. a corporate
- B. a temporary
- C. an external
- D. a technical

**Answer:** B

**NEW QUESTION 315**

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