Scrum

Exam Questions PSM-I

Professional Scrum Master I

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NEW QUESTION 1
Who creates the definition of "Done"?

A. The Scrum Master as he/she is responsible for the Development Team's productivity.
B. The Scrum Team, in a collaborative effort where the result is the common denominator of all members' definition.
C. The Product Owner as he/she is responsible for the product's success.
D. The development organization (or Development Team if none is available from the development organization).

Answer: D

NEW QUESTION 2
A Scrum Master is working with a Development Team that has members in different physical locations. The Development Team meets in a variety of meeting rooms and has much to do logistically (for example, set up conference calls) before the Daily Scrum. What action should the Scrum Master take?

A. Allow the Development Team to self-manage and determine for itself what to do.
B. Set up the meeting and tell the Development Team that is how it will be done.
C. Ask the Development Team members to alternate who is responsible for meeting setup.
D. Inform management and ask them to solve it.

Answer: A

NEW QUESTION 3
The Product Backlog is ordered by:

A. The Product Owner with the most valuable items placed at the top.
B. Risk, where safer items are at the top, and riskier items are at the bottom.
C. Items are randomly arranged.
D. Size, where small items ale at the top and large items are at the bottom.

Answer: A

NEW QUESTION 4
Which three of the following are time-boxed events in Scrum? (Choose the best three answers.)

A. Release Planning.
B. Release Retrospective.
C. Sprint Retrospective.
D. Sprint Planning.
E. Sprint Testing.
F. Sprint 0.
G. Daily Scrum.

Answer: CDG

NEW QUESTION 5
A Scrum Team is only allowed to meet with stakeholders during Sprint Review.

A. True
B. False

Answer: B

NEW QUESTION 6
Which of the following might the Scrum Team discuss during a Sprint Retrospective?

A. Methods of communication.
B. The way the Scrum Team does Sprint Planning.
C. Skills needed to improve the Development Team's ability to deliver.
D. Its Definition of "Done".
E. All of the above.

Answer: E

NEW QUESTION 7
When is the Sprint Backlog created?

A. At the beginning of the project.
B. During the Sprint Planning meeting.
C. Prior to the Sprint Planning meeting.
D. During the Sprint.

Answer: B

NEW QUESTION 8
When a Development Team is having trouble delivering a working Increment because they don't understand a functional requirement, what should they do?

A. Add a specialist to the Development Team.
B. Partially complete the functionality, and discuss the remaining work at the Sprint Review.
C. Collaborate with the Product Owner to determine what is possible and acceptable.
D. Defer the work to a more appropriate Sprint.

Answer: C

NEW QUESTION 9
The Product Owner determines how many Product Backlog items the Development Team selects for a Sprint.

A. False.
B. True, accordingly to what was committed to the stakeholders.
C. True, but only after confirmation by the resource manager that the Team has enough capacity.
D. True.
E. False, the Scrum Master does that.
F. False, capacity and commitment are the Project manager's responsibility.

Answer: A

NEW QUESTION 10
The Product Owner must release each Increment to production.

A. When it makes sense.
B. To make sure the Development Team is done every Sprint.
C. Whenever the product is free of defects.
D. Without exception.

Answer: A

NEW QUESTION 10
During a Sprint Retrospective, for what is the Scrum Master responsible?

A. Prioritizing the resulting action items.
B. Participating as a Scrum team member and facilitating as requested or needed.
C. Acting as a scribe to capture the Development Team's answers.
D. Summarizing and reporting the discussions to management.

Answer: B

NEW QUESTION 14
You have six teams using a traditional method to deliver a product. Your management has asked you to start using Scrum. In the initial project there were separate plans and teams for the layers of a software system, i.e. one for the front-end, one for the middle tier, one for the back-end, and one for the interfaces and services. This resembles what is known as component teams. But you have read that it's a good idea to have teams organized by feature.
What are the advantages of keeping component teams while starting Scrum?

A. There's less initial disruption than organizing into new team
B. As they start, they will discover what works best, and how to potentially re-organize towards this.
C. Component teams generally have the skills needed to create a working Increment of software that provides business value.
D. Because they have worked together for some time, they are likely able to start producing shippable Increments faster that new feature teams would.
E. There are fewer cross-team dependencies than working in feature teams.

Answer: A

NEW QUESTION 15
When is a Sprint over?

A. When the Product Owner says it is done.
B. When all Product Backlog items meet their definition of "Done".
C. When all the tasks are completed.
D. When the time-box expires.

Answer: D

NEW QUESTION 20
Every Development Team should have:

A. At least one representative from each major software engineering discipline (like QA, Dev, UX).
B. The competencies and skills needed to deliver a Done Increment in a Sprint.
C. One Lead Developer and no more than 8 other members.

Answer: B

NEW QUESTION 22
During the Sprint Retrospective a Scrum Team has identified several high priority process improvements. Which of the following statements is most accurate? (Choose the best answer.)

A. The Scrum Team may add items to the Sprint Backlog for the next Sprint.
B. The Scrum Team should choose at least one high priority process improvement to place in the Product Backlog.
C. The Scrum Team should decline to add a process improvement to the Sprint Backlog when things are running smoothly.
D. The Scrum Master selects the most important process improvement and places it in the Sprint Backlog

Answer: A

NEW QUESTION 24
Which output from Sprint Planning provides the Development Team with a target and overarching direction for the Sprint?

A. The Sprint Backlog.
B. The Sprint Goal
C. The release plan.
D. Sprint Review minutes.

Answer: B

NEW QUESTION 28
Marian is the Product Owner envisioning a project for a new release of her product. She made a projection of a release date based upon a sustained velocity of 17 completed units of work per Sprint. Over the first 3 Sprints, the average velocity was 13 for work that the Development Team estimated as 90% done. The Development Teams, feeling the need to meet the plan, figured that a velocity of 17 was within their reach.
A good way to continue is:

A. The Development Team makes sure that all of the selected scope per Sprint is as "Done" as possible.The undone work is estimated and added to the Sprint Backlog of the next Sprint, so it doesn't mess up the Product Backlog.
B. Add enough people to the Development Team for the deadline to be made.
C. The opportunity to inspect and adapt is los
D. Opaqueness has replaced transparenc
E. Predictability has dropped below zer
F. The produced software is not usabl
G. As the rules of Scrum have not been respected, it is the Scrum Master's duty to assess whether repair is possible, or a restart with a more reliable tea
H. If not, the Scrum Master should cancel the project.
I. The Development Team should remind Marian to find funding for enough Release Sprints in which the remaining work can be done.

Answer: A

NEW QUESTION 32
What is the time-box for the Sprint Planning meeting?

A. 4 Hours for a monthly Sprint.
B. 8 Hours for a monthly Sprint.
C. Monthly.
D. Whenever it is done.

Answer: B

NEW QUESTION 37
How should a Development Team deal with non-functional requirements?

A. Ensure every Increment meets them.
B. Make sure the release department understands these requirements, but it is not the Development Team's responsibility.
C. Handle them during the Integration Sprint preceding the Release Sprint.
D. Assign them to the lead developers on the team.

Answer: A

NEW QUESTION 41
When many Scrum Teams are working on a single product, what best describes the Definition of Done? (Choose the best answer.)

A. Each Scrum Team defines and uses its ow
B. The differences are discussed and reconciled during a hardening Sprint.
C. The Scrum Masters from each Scrum Team define a common Definition of Done.
D. Each Scrum Team uses its own, but must make their definition clear to all other teams so the differences are known.
E. All Scrum Teams must have a Definition of Done that makes their combined work potentially releasable.

Answer: D

NEW QUESTION 43
What is included in the Sprint Backlog?

A. User Stories.
B. Tasks.
C. Use Cases.

D. Tests.
E. Any of the above (or others) which are a decomposition of the selected Product Backlog items.

Answer: E

NEW QUESTION 44
The Product Owner makes sure the team selects enough from the Product Backlog for a Sprint to satisfy the stakeholders.

A. True
B. False

Answer: B

NEW QUESTION 46
What are the two primary ways a Scrum Master keeps a Development Team working at its highest level of productivity? (Choose two.)

A. By ensuring the meetings start and end at the proper time.
B. By removing impediments that hinder the Development Team.
C. By facilitating Development Team decisions.
D. By keeping high value features high in the Product Backlog.

Answer: BC

NEW QUESTION 47
What are two good ways for the Development Team to make non-functional requirements visible? (Choose two.)

A. Put them on a separate list on the Scrum board, available for all to see.
B. Add them to the Product Backlog and keep the Product Owner posted on the expected effort.
C. Run the integration and regression tests before the end of the Sprint, and capture the open work for the Sprint Backlog of the next Sprint.
D. Add them to the definition of "Done" so the work is taken care of every Sprint.

Answer: BD

NEW QUESTION 50
During a Sprint, when is new work or further decomposition of work added to the Sprint Backlog?

A. When the Product Owner identifies new work.
B. As soon as possible after they are identified.
C. When the Scrum Master has time to enter them.
D. During the Daily Scrum after the Development Team approves them.

Answer: B

NEW QUESTION 51
If two Scrum Teams are added to the development of a product that previously had only one Scrum Team, what will be the immediate impact on the productivity of the original Scrum Team?

A. Its productivity is likely to decrease.
B. Its productivity is likely to stay the same.
C. Its productivity is likely to increase.

Answer: B

NEW QUESTION 55
Which of the following best describes an increment of working software?

A. A decomposition of all Product Backlog items into tasks for future Sprint Backlog lists.
B. Additional features in a usable state that complement those delivered in previous iterations.
C. A new user interface design for functionality delivered in previous iterations.
D. An automated test suite to verify functionality delivered in previous iterations.
E. UML diagrams that describe how to deliver functionality in future iterations.

Answer: B

NEW QUESTION 58
A Development Team asks their Product Owner to re-order the Product Backlog. The team is waiting for an external supplier to deliver a specific software component. Without that component there won't be enough work in the next Sprint to occupy the full team. The Product Owner asks the Scrum Master for help. What would be good advice to give the Product Owner?

A. Remind the Product Owner that his primary concern is the flow of value reflected in the ordering of the Product Backlog.
B. Tell the Product Owner to re-order the Product Backlog so the work involving the external component can be planned in a separate sprint.
C. Tell the Product Owner that the Product Backlog should be ordered to maximize utilization of the Development Team.

Answer: A

NEW QUESTION 59
Which Scrum Values are exhibited by not building Product Backlog items that have low business value? (Choose three.)

A. Economic Value Added.
B. Respect.
C. Focus.
D. Earned Value.
E. Courage.

Answer: BCE

NEW QUESTION 61
What are two ways that architecture and infrastructure are handled in Scrum? (Choose two.)

A. They are discussed, determined, and documented before the actual feature development Sprints.
B. They are implemented along with functional development of the product.
C. They are added to the Product Backlog and addressed in early Sprints, while always requiring at least some business functionality, no matter how small.
D. They are built by a separate team through the creation of an architectural runway.

Answer: BC

NEW QUESTION 63
In the Sprint Planning meeting, the Product Owner and the Development Team were unable to reach a clear understanding about the highest order Product Backlog items. Because of this, the Development Team couldn't figure out how many Product Backlog items it could forecast for the upcoming Sprint. They were able to agree on a Sprint Goal, however.
Which of the following two actions should the Scrum Master support? (Choose two.)

A. Cancel the Sprin
B. Send the entire team to an advanced Scrum training and then start a new Sprint.
C. Forecast the most likely Product Backlog items to meet the goal and create a Sprint Backlog based on a likely initial design and pla
D. Once the time-box for the Sprint Planning meeting is over, start the Sprint and continue to analyze, decompose, and create additional functionality during the Sprint.
E. Continue the Sprint Planning meeting past its time-box until an adequate number of Product Backlog items are well enough understood for the Development Team to make a complete forecas
F. Then start the Sprint.
G. Discuss in the upcoming Sprint Retrospective why this happened and what changes will make it less likely to recur.
H. Ask everyone to take as much time as needed to analyze the Product Backlog first, and then reconvene another Sprint Planning meeting.

Answer: BD

NEW QUESTION 66
At the seventh Sprint Review, the stakeholders are disappointed and angry. They have determined that the product or system being built will not meet their needs and will cost more than they are willing to spend. What
factors likely led to this? (Choose two.)

A. The Project Management Office (PMO) has not been engaged adequately.
B. The Product Owner has not been keeping the stakeholders aware of the progress of the project.
C. The stakeholders haven't been using the Sprint Reviews to inspect and evaluate progress.
D. The stakeholders were not allowed to enter the development area.

Answer: AB

NEW QUESTION 67
Which statement best describes Scrum?

A. A defined and predictive process that confirms to the principles of Scientific Management.
B. A complete methodology that defines how to develop software.
C. A cookbook that defines best practices for software development.
D. A framework within which complex products in complex environments are developed.

Answer: D

NEW QUESTION 72
What two factors are best considered when establishing the Sprint length? (Choose two.)

A. The organization has mandated similar length sprints.
B. The level of uncertainty over the technology to be used.
C. The frequency at which team formation can be changed.
D. The risk of being disconnected from the stakeholders.

Answer: BD

NEW QUESTION 76
A Scrum Master is keeping a list of open impediments, but it is growing and he/she has been able to resolve only a small portion of the impediments. Which three techniques would be most helpful in this situation? (Choose three.)

A. Consulting with the Development Team.

B. Prioritizing the list and working on them in order.
C. Arranging a triage meeting with all project managers.
D. Alerting management to the impediments and their impact.

Answer: ABD

NEW QUESTION 78
Why should the Product Owner be present at the Daily Scrum?

A. He/She doesn't need to be there.
B. To hear about impediments in functionality.
C. To represent the stakeholders' point of view.
D. To participate as a Scrum Team member.

Answer: A

NEW QUESTION 79
Which of the following is a Developer accountable for? (Choose the best two answers.)

A. Selecting the Product Owner.
B. Reporting productivity.
C. Creating a plan for the Sprint, the Sprint Backlog.
D. Organizing the work required to meet the Sprint Goal.

Answer: CD

NEW QUESTION 83
You are the Scrum Master on a newly formed Scrum Team. Which three of the following activities would probably help the team in starting up? (Choose three.)

A. Introduce a bonus system for the top performers in the team.
B. Have the Scrum Team members introduce themselves to each other and give a brief background of their skills and work history.
C. Have the development managers for each Development Team member introduce their direct reports and go over their responsibilities on the Scrum Team.
D. Ensure the Scrum Team members have compatible personalities.
E. Ensure the team understands they need a definition of "Done".
F. Ask the Product Owner to discuss the product or project, its history, goals, and context, as well as answer questions.

Answer: BEF

NEW QUESTION 84
The IT manager asks a Development Team for a status report describing the progress throughout the Sprint. The Development Team asks the Scrum Master for advice. The Scrum Master should:
(Choose the best answer.)

A. Talk to the IT manager and explain that progress in Scrum comes from inspecting an Increment at the Sprint Review.
B. Tell the Development Team to figure it out themselves.
C. Tell the Development Team to fit the report into the Sprint Backlog.
D. Create and deliver the report to the manager herself.
E. Ask the Product Owner to send the manager the report.

Answer: A

NEW QUESTION 85
Which outcome is expected as Scrum Teams mature?

A. They will improve their definition of "Done" to include more stringent criteria.
B. The Sprint Retrospectives will grow to be longer than 4 hours.
C. There is no need for a time-boxed Sprint, since time-boxes are only for new Scrum Teams.
D. Sprint Reviews will no longer be needed.
E. A Scrum Master is no longer needed since they are a mature team now.

Answer: A

NEW QUESTION 90
Who has the final decision about the order of items in the Product Backlog? (Choose the best answer.)

A. The Stakeholders.
B. The Product Owner.
C. The Scrum Team.
D. The Scrum Master.
E. The Developers.

Answer: B

NEW QUESTION 91
You have just been hired by a company new to Scrum. Your management has assigned you to be the Scrum Master of six new Scrum Teams. These teams will

build one product. Select two conditions you should strive for in this scenario. (Choose two.)

A. There should be six Product Owners, one for each Scrum Team.
B. There should be six Product Owners, reporting to a chief Product Owner.
C. The product has one Product Backlog.
D. Each Scrum Team should have a separate Product Backlog.
E. There should be only one Product Owner.

Answer: CE

NEW QUESTION 92

During a Sprint Retrospective, the Development Team proposes moving the Daily Scrum to only occur on Tuesdays and Thursdays. Which two are the most appropriate responses for the Scrum Master? (Choose two.)

A. Consider the request and decide on which days the Daily Scrum should occur.
B. Coach the team on why the Daily Scrum is important as an opportunity to update the plan.
C. Have the developers vote.
D. Learn why the Development Team wants this and work with them to improve the outcome of the Daily Scrum.
E. Acknowledge and support the self-organizing team's decision.

Answer: BD

NEW QUESTION 95

What is the tactic a Scrum Master should use to divide a group of 100 people into multiple Development Teams?

A. Create teams based on their skills across multiple layers (such as database, UI, etc.)
B. Ask the Product Owner to assign the people to teams.
C. Ask the developers to divide themselves into teams.

Answer: C

NEW QUESTION 99

A Product Owner wants advice from the Scrum Master about estimating work in Scrum. Which of these is the guideline that a Scrum Master should give? (Choose the best answer.)

A. Product Backlog items must be estimated in story points.
B. Estimates are made by the people doing the work.
C. Estimates must be in relative units.
D. Scrum forbids estimating.
E. Estimates are made by the Product Owner, but are best checked with the Development Team.

Answer: B

NEW QUESTION 103

Which approach is best for Scrum Teams in order to produce valuable Increments? (Choose the best answer.)

A. Each Developer works on the component where they feel that they can contribute.
B. Each Scrum Team is accountable for developing functionality from beginning to end.
C. Each Scrum Team works on an independent set of components.
D. Each Scrum Member works only as an independent layer of the system.

Answer: A

NEW QUESTION 107

The time-box for a Daily Scrum?

A. Two minutes per person.
B. 15 minutes.
C. 15 minutes for a 4 week sprin
D. For shorter Sprints it is usually shorter.
E. 4 hours.
F. The same time of day every day.

Answer: B

NEW QUESTION 108

When should a Sprint Goal be created?

A. It should have been created in the previous Sprint during Product Backlog refinement.
B. It must be established before Sprint Planning in order to begin planning.
C. A Sprint Goal is not mandatory in Scrum.
D. At any time during the Sprint.
E. During Sprint Planning.

Answer: E

NEW QUESTION 111
What is the role of management in Scrum?

A. To facilitate the Scrum Teams with insights and resources that help them improve.
B. To monitor the Development Team's productivity.
C. To identify and remove people that aren't working hard enough.
D. To continually monitor staffing levels of the Development Team.

Answer: A

NEW QUESTION 114
For which is the Scrum Master responsible?

A. Managing the performance of the Scrum Team.
B. The meetings and the objectives that a Scrum Team sets for itself.
C. The Scrum framework being adopted and used properly.
D. Keeping track of resource allocation.

Answer: C

NEW QUESTION 118
Which two things should the Development Team do during the first Sprint? (Choose two.)

A. Make up a plan for the rest of the project.
B. Analyze, describe, and document the requirements for the subsequent Sprints.
C. Develop at least one piece of functionality.
D. Analyze, design, and describe the complete architecture and infrastructure.
E. Create an increment of potentially releasable software.

Answer: CE

NEW QUESTION 120
As the Sprint Planning meeting progresses, the Development Team sees that the workload is greater than they can handle. Which two are valid actions? (Choose two.)

A. Recruit additional Development Team members before the work can begin.
B. The Development Team ensures that the Product Owner is aware, starts the Sprint, and monitors progress.
C. Cancel the Sprint.
D. Remove or change selected Product Backlog items.
E. The Development Team works overtime during this Sprint.

Answer: BD

NEW QUESTION 123
The purpose of a Sprint is to produce a done Increment of product.

A. True
B. False

Answer: A

NEW QUESTION 126
A Development Team is required to deliver a done Increment by the end of a Sprint. Select two statements that explain what "Done" means. (Choose two.)

A. All work the Development Team is willing to do.
B. Ready for integration.
C. No work left from the definition of "Done".
D. Whatever the Product Owner defines as quality.
E. All work to create software that is ready to be released to end users.

Answer: CE

NEW QUESTION 127
When must a Product Owner release each Increment? (Choose the best answer.)

A. When it makes sense.
B. When the Scrum Team finishes their work.
C. Whenever the product is free of defects.
D. After every Sprint, Without exception.

Answer: A

NEW QUESTION 132
What does it mean to say that an event has a time-box?

A. The event must happen at a set time.
B. The event must happen by a given time.
C. The event must take at least a minimum amount of time.
D. The event can take no more than a maximum amount of time.

Answer: D

NEW QUESTION 135
Who is responsible for engaging the stakeholders?

A. The Business Analyst.
B. The Development Team.
C. The Team Manager.
D. The Project Manager.
E. The Product Owner.

Answer: E

NEW QUESTION 138
Which two ways of creating Development Teams are consistent with Scrum's values? (Choose two.)

A. Existing teams propose how they would like to go about organizing into the new structure.
B. Managers personally re-assign current subordinates to new teams.
C. Managers collaborate to assign individuals to specific teams.
D. Bring all the developers together and let them self-organize into Development Teams.
E. The Chief Product Owner determines the new team structures and assignments.

Answer: AD

NEW QUESTION 141
Choose two responsibilities of a self-organizing Development Team. (Choose two.)

A. Reorder the Product Backlog.
B. Pull Product Backlog items for the Sprint.
C. Do the work planned in the Sprint Backlog.
D. Increase velocity.
E. Report daily progress to stakeholders.

Answer: BC

NEW QUESTION 144
Who should make sure everyone on the Development Team does his or her tasks for the Sprint?

A. The Project Manager.
B. The Product Owner.
C. The Scrum Master.
D. The Development Team.
E. All of the above.

Answer: D

NEW QUESTION 145
How much work must a Development Team do to a Product Backlog item it selects for a Sprint?

A. A proportional amount of time on analysis, design, programming, testing, and documentation.
B. As much as it can fit into the Sprin
C. Any remaining work will be transferred to a subsequent Sprint.
D. All development work and at least some testing.
E. As much as it has told the Product Owner will be done for every Product Backlog item it selects in conformance with the definition of "Done".

Answer: D

NEW QUESTION 147
Which does a self-organizing Development Team choose?

A. Sprint length.
B. How to best accomplish its work.
C. Stakeholders for the Sprint Review.
D. When to release, based on its progress.
E. Product Backlog ordering.

Answer: D

NEW QUESTION 151
A Scrum Team is a cohesive unit of professionals that consists of which of the following? (Choose all that apply.)

A. Users.
B. One Scrum Master.
C. Developers.
D. Customers.
E. One Product Owner.

Answer: BCE

NEW QUESTION 156
Which statement best describes the Sprint Review?

A. It is used to congratulate the Development Team if it did what it forecast, or to punish the Development Team if it failed to meet its forecast.
B. It is a demo at the end of the Sprint for everyone in the organization to check on the work done.
C. It is a mechanism to control the Development Team's activities during a Sprint.
D. It is when the Scrum Team and stakeholders inspect the outcome of a Sprint and figure out what to do next.

Answer: D

NEW QUESTION 160
How do you know that a Development Team is cross-functional?

A. Development Team has all the skills to create a potentially releasable increment by the end of every Sprint.
B. A few of the Development Team members pair program and do Test Driven Development.
C. There are no conflicts within the Development Team.
D. Every member of the Development Team is able to perform every task.

Answer: A

NEW QUESTION 162
A Scrum Team has been working on a product for nine Sprints. A new Product Owner comes in, understanding he is accountable for the Product Backlog. However, he is unsure about his responsibilities. Which two activities are part of the Product Owner role according to Scrum? (Choose two.)

A. Ensuring that the most valuable functionality is produced first, at all times.
B. Interacting with stakeholders.
C. Providing the Development Team with detailed specifications.
D. Describing features as Use Cases.
E. Creating detailed functional test cases.

Answer: AB

NEW QUESTION 164
Scrum is a methodology that tells in detail how to build software incrementally.

A. True
B. False

Answer: B

NEW QUESTION 168
Who determines when it is appropriate to update the Sprint Backlog during a Sprint?

A. The Project Manager.
B. The Development Team.
C. The Scrum Team.
D. The Product Owner.

Answer: B

NEW QUESTION 173
What is a Development Team responsible for? (Choose two.)

A. Resolving internal team conflicts.
B. Reporting productivity.
C. Selecting the Product Owner.
D. Organizing the work required to meet the Sprint Goal.

Answer: AD

NEW QUESTION 177
Scrum has a role called "Project Manager".

A. True
B. False

Answer: B

NEW QUESTION 182
Which phrase best describes a Product Owner?

A. Go-between development team and customers.
B. Value optimizer.
C. Requirements engineer.
D. Team manager.

Answer: A

NEW QUESTION 187
The CEO asks the Development Team to add a "very important" item to a Sprint that is in progress. What should the Development Team do?

A. Add the item to the current Sprint and drop an item of equal size.
B. Add the item to the current Sprint without any adjustments.
C. Inform the Product Owner so he/she can work with the CEO.
D. Add the item to the next Sprint.

Answer: C

NEW QUESTION 190
Which two things should the Development Team do during the first Sprint? (Choose two.)

A. Make up a plan for the rest of the project.
B. Analyze, describe, and document the requirements for the subsequent Sprints.
C. Develop at least one piece of functionality.
D. Define the major product features and release plan architecture
E. Create an increment of potentially releasable software.

Answer: CE

NEW QUESTION 191
What two techniques could the Scrum Master use when the Scrum Team gets caught in an internal disagreement about which development techniques to apply? (Choose two.)

A. Involve the complete Development Team.
B. Use coaching techniques; such as open questions and active listening.
C. Ask an external technical specialist to make the decision.
D. Send every team member to the company's HR department to express their concerns.

Answer: AB

NEW QUESTION 196
Which are properties of the Daily Scrum? (Choose two.)

A. It is facilitated by the team lead.
B. It is held first thing in the morning.
C. It is fifteen minutes or less in duration.
D. It is free from and designed to promote conversation.
E. It consists of the Scrum Master asking the Team members the three questions.
F. Its location and time remain constant.

Answer: CF

NEW QUESTION 199
When a Development Team determines that it will not be able to finish the complete forecast, who has to be present when reviewing and adjusting the Sprint work selected? (Choose the best answer.)

A. The Development Team.
B. The Product Owner and all stakeholders.
C. The Product Owner and the Development Team.
D. The Scrum Master, project manager and Development Team.

Answer: A

NEW QUESTION 200
When is implementation of a Product Backlog item considered complete?

A. At the end of the Sprint.
B. When the item has no work remaining in order to be potentially released.
C. When QA reports that the item passes all acceptance criteria.
D. When all work in the Sprint Backlog related to the item is finished.

Answer: B

NEW QUESTION 201
What is the recommended size for a Development Team?

A. 7 plus or minus 3.
B. At least 7.
C. 9.
D. 3 to 9.

Answer: D

NEW QUESTION 204
Who is responsible for clearly expressing Product Backlog items?

A. The Scrum Master, or the Scrum Master may have the Development Team do it.
B. The Scrum Master.
C. The Product Owner.
D. The business analyst who represents the Product Owner in the Development Team.

Answer: C

NEW QUESTION 209
The Daily Scrum is an event that happens every day. What would be three key concerns if the frequency were to be lowered to every two or three days? (Choose three.)

A. Opportunities to insect and adapt the Sprint Backlog are lost.
B. Impediments are raised and resolved more slowly.
C. The Product Owner cannot accurately report progress to the stakeholders.
D. Too much work is spent updating the Scrum board before the meeting.
E. The Scrum Master loses the ability to update the Gantt chart properly.
F. The Sprint plan may become inaccurate.

Answer: ABF

NEW QUESTION 214
When multiple teams work together on the same product, each team should maintain a separate Product Backlog.

A. True
B. False

Answer: B

NEW QUESTION 219
Which of the following are true about the length of the Sprint? (Choose two.)

A. The length of the Sprint should be proportional to the work that is done in between Sprints.
B. It is best to have Sprints of consistent length throughout a development effort.
C. Sprint length is determined during Sprint Planning, and should hold the time it will take to code the planned features in the upcoming Sprint, but does not include time for any testing.
D. Sprint length is determined during Sprint Planning, and should be long enough to make sure the Development Team can deliver what is to be accomplished in the upcoming Sprint.
E. All Sprints must be 1 month or less.

Answer: BE

NEW QUESTION 222
The Sprint Review is mainly an inspect and adapt opportunity for which group?

A. The Development Team and stakeholders.
B. The Product Owner and Development Team.
C. The Scrum Team and stakeholders.
D. The Product Owner and management.
E. The Development Team and management.
F. The Product Owner and stakeholders.

Answer: C

NEW QUESTION 227
How much of the Sprint Backlog must be defined during the Sprint Planning event?

A. Just enough tasks for the Scrum Master to be confident in the Development Team's understanding of the Sprint.
B. The entire Sprint Backlog must be identified and estimated by the end of the Sprint Planning meeting.
C. Enough so the Development Team can create its best forecast of what is can do, and to start the first several days of the Sprint.
D. Just enough to understand design and architectural implications.

Answer: C

NEW QUESTION 230
What are two good ways for a Scrum Team to ensure security concerns are satisfied? (Choose two.)

A. Postpone the work until a specialist can perform a security audit and create a list of security-related Product Backlog items.
B. Add security concerns to the definition of "Done".
C. Add a Sprint to specifically resolve all security concerns.
D. Delegate the work to the concerned department.
E. Have the Scrum Team create Product Backlog items for each concern.

Answer: BE

NEW QUESTION 234
How do you know that a Scrum Team is cross-functional? (Choose the best answer.)

A. Scrum Team has all the skills to create an increment by the end of every Sprint.
B. A few of the Development Team members pair program and do Test Driven Development.
C. There are no conflicts within the Scrum Team.
D. Every member of the Scrum Team is able to perform every task.

Answer: A

NEW QUESTION 238
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