

Exam Questions PRINCE2-Foundation

PRINCE2 Foundation exam

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NEW QUESTION 1

- (Topic 1)

Which statement about stages is true?

- A. Management stages should be of the same duration
- B. The use of technical stages is mandatory
- C. The use of management stages is mandatory
- D. Management stages are driven by specialist teams

Answer: C

NEW QUESTION 2

- (Topic 1)

Which process provides the Project Board with the information it requires in order to commit resources to the project?

- A. Managing Product Delivery
- B. Initiating a Project
- C. Controlling a Stage
- D. Directing a Project

Answer: B

NEW QUESTION 3

- (Topic 1)

Which of the following statements about lines of authority and reporting are true?

- A. Mastered
- B. Not Mastered

Answer: A

NEW QUESTION 4

If a Team Manager forecasts a deviation beyond Work Package tolerances, this should be referred to the Project Manager down by the Project Board.

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

Answer: C

NEW QUESTION 5

- (Topic 1)

Which describes risk impact?

- A. Timeframe within which the risk might occur
- B. The trigger that occurred giving rise to the risk
- C. The effect of the risk on the delivery of project objectives
- D. How likely the risk is to occur in a given project situation

Answer: C

NEW QUESTION 6

- (Topic 1)

Which is a purpose of the Controlling a Stage process?

- A. Produce a Team Plan for the work to be assigned to a Team Manager
- B. Select and implement actions that will resolve deviations from a plan within tolerance
- C. Obtain approvals for products delivered in a Work Package
- D. Update a Project Plan to incorporate the actuals from a Stage Plan

Answer: B

NEW QUESTION 7

Customer's quality expectations form a specific and precise list of Acceptance criteria are often expressed in broad terms as a means to gain common understanding of general quality requirements.

- A. Mastered
- B. Not Mastered

Answer: A

NEW QUESTION 8

Measurable criteria that a project product should meet in order to be acceptable to key stakeholders,

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

Answer: D

NEW QUESTION 9

- (Topic 1)

Which is shown in a product breakdown structure?

- A. Management stages, major products and control points
- B. In which order the products should be created
- C. The major products that are to be developed in a plan
- D. What resources are required to develop the products

Answer: C

NEW QUESTION 10

- (Topic 1)

Which is an objective of the quality review technique?

- A. To identify a product's quality criteria
- B. To provide assurance that the project is being conducted properly
- C. To assess that a product conforms to set criteria
- D. To ensure that staff are properly trained in the quality methods

Answer: C

NEW QUESTION 10

- (Topic 1)

Which principle helps to define what should be included and what should be excluded from a project?

- A. Defined roles and responsibilities
- B. Focus on products
- C. Manage by stages
- D. Continued business justification

Answer: B

NEW QUESTION 13

- (Topic 1)

What is the first task of product-based planning?

- A. Produce the Initiation Stage Plan
- B. Write the Project Product Description
- C. Identify dependencies
- D. Create the product breakdown structure

Answer: B

NEW QUESTION 14

- (Topic 1)

Which two roles are linked by the Managing Product Delivery process?

- A. Corporate or programme management and Project Board
- B. Project Board and Project Manager
- C. Project Manager and TeamManager
- D. Team Manager and external supplier

Answer: C

NEW QUESTION 19

- (Topic 1)

Which statement describes the responsibilities of a risk actionee?

- A. Identifying risks to the project that might occur in their department
- B. Owning and authorizing the use of the risk budget to fund risk responses
- C. Managing, monitoring and controlling of all aspects of an assigned risk
- D. Carrying out a risk response action to respond to a particular risk

Answer: D

NEW QUESTION 20

- (Topic 1)

Identify the missing words in the following sentence, The six aspects of project performance to be managed are [?] costs, timescales and scope,

- A. benefits, progress, risk,
- B. benefits, quality, risk,
- C. change, quality, progress,
- D. benefits, customers, quality,

Answer: B

NEW QUESTION 23

- (Topic 1)

What process ensures focus on the delivery of a stage's products and avoids uncontrolled change?

- A. Directing a Project
- B. Managing a Stage Boundary
- C. Controlling a Stage
- D. Starting up a Project

Answer: C

NEW QUESTION 24

- (Topic 1)

Which of the following is NOT part of quality planning?

- A. Define quality responsibilities
- B. Gain acceptance of the project product
- C. Agree acceptance criteria
- D. Set quality tolerances

Answer: B

NEW QUESTION 26

- (Topic 1)

What is defined as a temporary organization that is created for the purpose of delivering one or more business products?

- A. Corporate or programme management
- B. A project
- C. A product breakdown structure
- D. A user group

Answer: B

NEW QUESTION 27

Someone who thinks they will be affected by a project is a stakeholder on that project

- A. Mastered
- B. Not Mastered

Answer: A

NEW QUESTION 28

- (Topic 1)

Which statement describes the Implement' step within the recommended risk management procedure?

- A. Take planned action to respond to a risk
- B. Implement the responsibilities for risks defined in the Risk Management Strategy
- C. Assess the proximity of a risk
- D. Identify the level of risks that can be tolerated by the project

Answer: A

NEW QUESTION 31

- (Topic 1)

Which process provides the Project Board with sufficient information for it to review the success of a completed stage and confirm continued business justification?

- A. Controlling a Stage
- B. Closing a Project
- C. Directing a Project
- D. Managing a Stage Boundary

Answer: D

NEW QUESTION 36

- (Topic 1)

Which of the following statements about the Closing a Project process are true?

- A. Mastered
- B. Not Mastered

Answer: A

NEW QUESTION 37

- (Topic 1)

Which of the following statements about the Project Initiation Documentation are true?

- A. Mastered
- B. Not Mastered

Answer: A

NEW QUESTION 39

The Project Initiation Documentation should be updated at the end of each stage to reflect the current status of a project before the Project Board authorizes a project.

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

Answer: C

NEW QUESTION 40

- (Topic 1)

Which is a type of issue?

- A. An expected dis-benefit
- B. An off-specification
- C. Aproject outcome
- D. A scope tolerance

Answer: B

NEW QUESTION 44

- (Topic 1)

Why is a Project Brief produced?

- A. To act as a trigger for the Starting up a Project process
- B. To record the strategies andmanagement controls to be used by a project
- C. To provide a full and firm foundation for the initiation of a project
- D. To be used by the Project Board as a basis for reviewing the progress of a project

Answer: C

NEW QUESTION 47

- (Topic 1)

Who represents the three project interests on a project?

- A. Project Manager
- B. Project Support
- C. External project stakeholders
- D. Project Board

Answer: D

NEW QUESTION 49

- (Topic 1)

Which is a purpose of a Project Product Description?

- A. Records the costs and timescales for delivery of the project's final product
- B. Shows the dependencies between the project's products to aid planning
- C. Provides a list of all the products to be delivered by the project
- D. Defines what theproject must deliver in order to gain acceptance

Answer: D

NEW QUESTION 50

- (Topic 2)

Identify the missing word(s) in the following sentence. Quality assurance provides assurance to the [?] that the project is being conducted appropriately whilst Project Assurance provides the same assurance to all the project's stakeholders.

- A. Project Manager
- B. Executive
- C. corporate or programme management organization
- D. Suppliergroups

Answer: C

NEW QUESTION 54

- (Topic 2)

In what product should the quality criteria for a specialist product be recorded?

- A. Quality Management Strategy
- B. Quality Register
- C. Product Description
- D. Project Product Description

Answer: C

NEW QUESTION 58

- (Topic 2)

Which of the following take place before the initiation of a project?

- A. Mastered
- B. Not Mastered

Answer: A

NEW QUESTION 60

- (Topic 2)

Which is a purpose of the Managing a Stage Boundary process?

- A. Provide the Project Board with sufficient information for approving the next stage
- B. Approve the next Stage Plan
- C. Review and close any risks and issues identified during the previous stage
- D. Control the link between the ProjectManager and the Team Manager(s)

Answer: A

NEW QUESTION 65

- (Topic 2)

Which process is used by a Team Manager to coordinate work on one or more of the project's products?

- A. Initiating a Project
- B. Controlling a Stage
- C. Managing a Stage Boundary
- D. ManagingProduct Delivery

Answer: D

NEW QUESTION 66

- (Topic 2)

Which is a type of issue?

- A. An expected dis-benefit
- B. An off-specification
- C. A project outcome
- D. A scope tolerance

Answer: B

NEW QUESTION 69

- (Topic 2)

Which statement is true for ALL project stakeholders?

- A. Internal to the corporate organization
- B. May either affect or be affected by the project
- C. Review the Communication Management Strategy
- D. Support the project

Answer: B

NEW QUESTION 73

- (Topic 2)

Who carries out audits that are independent of the project?

- A. Quality assurance
- B. Project Assurance
- C. Project Support
- D. Project Manager

Answer: A

NEW QUESTION 76

- (Topic 2)

Which is NOT a recommended quality review team role?

- A. Administrator
- B. Chair
- C. Producer
- D. Reviewer

Answer: C

NEW QUESTION 79

- (Topic 2)

Which activity takes place within the Managing a Stage Boundary process?

- A. Produce Highlight Reports
- B. Take corrective action within the limits of a stage's tolerance
- C. Produce an Exception Plan
- D. Authorize a Stage Plan for the next stage

Answer: C

NEW QUESTION 84

- (Topic 2)

Which is a purpose of the Directing a Project process?

- A. Provide the information required to confirm if it is worthwhile to initiate a project
- B. Enable overall control of a project to be exercised by the Project Board
- C. Establish the level of control required by the Project Board after initiation
- D. Provide sufficient information so that the currentstage can be reviewed and the next Stage Plan approved

Answer: B

NEW QUESTION 87

- (Topic 2)

Identify the missing words in the following sentence.

A problem/concern, a request for change and [?] are the three types of issue.

- A. a constraint
- B. a deviation from tolerance
- C. an off-specification
- D. a threat

Answer: C

NEW QUESTION 90

- (Topic 2)

Which describes a risk event?

- A. The area of uncertainty in terms of the threat or opportunity
- B. The derivation or sources of a potential risk to the project
- C. The achievement of a milestone on the Project Plan
- D. The sequence of events and actions that will be put in place if a risk occurs

Answer: A

NEW QUESTION 91

- (Topic 2)

Identify the missing word in the following sentence, A purpose of the [?] theme is to control any unacceptable deviations from the project's objectives.

- A. Change
- B. Plans
- C. Progress
- D. Risk

Answer: C

NEW QUESTION 95

- (Topic 2)

Which is a purpose of a Risk Register?

- A. Capture risks that may occur during the project
- B. Record how risk management activities will be undertaken on the project
- C. Record the risk tolerance for the project
- D. Capture issues which are impacting on the delivery of the project objectives

Answer: A

NEW QUESTION 98

- (Topic 2)

Which should be funded from a change budget?

- A. The Starting up a Project process
- B. A fallback plan
- C. An agreed change to the scope of a project
- D. A change to a plan, within allocated tolerances, due to poor estimating

Answer: C

NEW QUESTION 103

- (Topic 2)

During the Managing a Stage Boundary process, what is reviewed and updated to provide the information needed by the Project Board for assessing the continuing viability of the project?

- A. Benefits Review Plan
- B. Product Status Account
- C. Business Case
- D. Project Plan

Answer: C

NEW QUESTION 104

- (Topic 2)

Which is a purpose of the Starting up a Project process?

- A. Prevent poorly conceived projects from ever being initiated
- B. Ensure the communication requirements of all stakeholders are documented
- C. Learn lessons from this project
- D. Document how changes required by corporate or programme management will be reviewed

Answer: A

NEW QUESTION 105

- (Topic 2)

Identify the missing words in the following sentence. The purpose of the Starting up a Project process is as much about [?] as it is about requesting authorization to initiate viable projects,

- A. producing an achievable Project Plan
- B. preventing poorly-conceived projects from ever being initiated
- C. obtaining approval from all stakeholders
- D. setting up the required project controls

Answer: B

NEW QUESTION 107

- (Topic 2)

Identify the missing word(s) in the following sentence.

Following initiation, the Controlling a Stage process is used to manage and control each [?] of a project.

- A. technical stage
- B. benefit
- C. management stage
- D. Team Plan

Answer: C

NEW QUESTION 111

- (Topic 2)

What theme provides all management levels within the project management team with mechanisms for monitoring and control?

- A. Progress
- B. Change

- C. Organization
- D. Quality

Answer: A

NEW QUESTION 113

- (Topic 2)

Which aspect of project performance must be managed to avoid misunderstandings on what the project is to deliver?

- A. Timescale
- B. Scope
- C. Risk
- D. Costs

Answer: B

NEW QUESTION 114

- (Topic 2)

Identify the missing product in the following sentence.

When assessing an issue during the Controlling a Stage process, the [?] provides essential information to evaluate the viability of the project.

- A. Project Brief
- B. Benefits Review Plan
- C. Project Initiation Documentation
- D. Configuration Management Strategy

Answer: C

NEW QUESTION 116

- (Topic 2)

Which statement about risks is FALSE?

- A. A risk that could have a positive impact on a project's objectives is known as an opportunity
- B. A risk that could have a negative impact on a project's objectives is known as a threat
- C. A risk that a project's product is incomplete is known as an off-specification
- D. A risk is an uncertain event that, should it occur, will have an effect on a project's objectives

Answer: C

NEW QUESTION 118

- (Topic 2)

Which role does NOT set tolerances?

- A. Corporate or programme management
- B. Project Board
- C. Change Authority
- D. Project Manager

Answer: C

NEW QUESTION 123

- (Topic 2)

Which role is part of the project management team?

- A. Change Authority
- B. Quality assurance
- C. Stakeholder
- D. Corporate or programme management

Answer: A

NEW QUESTION 125

- (Topic 2)

Which PRINCE2 principle helps to address a concern that the project team may NOT have worked on a similar project?

- A. Defined roles and responsibilities
- B. Learn from experience
- C. Manage by exception
- D. Focus on products

Answer: B

NEW QUESTION 127

- (Topic 2)

What theme establishes the mechanisms to judge whether a project is worthwhile investing in?

- A. Plans
- B. BusinessCase
- C. Risk
- D. Quality

Answer: B

NEW QUESTION 129

- (Topic 3)

What theme estimates the cost of delivering the project?

- A. Business Case
- B. Change
- C. Plans
- D. Progress

Answer: C

NEW QUESTION 133

- (Topic 3)

Which is a true statement about time-driven controls?

- A. Time-driven controls are used for monitoring the progress of Work Packages and management stages
- B. Time-driven controls take place when specific events happen
- C. Time-driven controls are produced at the end of a stage
- D. An Exception Report is a time-driven control

Answer: A

NEW QUESTION 137

- (Topic 3)

Which role is part of the Project Board?

- A. Corporate or programme management
- B. Risk owner
- C. Project Manager
- D. Senior Supplier

Answer: D

NEW QUESTION 139

- (Topic 3)

Which of the following are true statements about a Project Brief?

- A. Mastered
- B. Not Mastered

Answer: A

NEW QUESTION 143

Used to provide a foundation for the Initiating a Project process

- A. Mastered
- B. Not Mastered

Answer: A

NEW QUESTION 148

Used by the Project Board to make an assessment of a project's progress

- A. Mastered
- B. Not Mastered

Answer: A

NEW QUESTION 149

Used as the basis of the Project Initiation Documentation

- A. 1, 2, 3
- B. 1, 2, 4
- C. 1, 3, 4
- D. 2, 3, 4

Answer: B

NEW QUESTION 151

- (Topic 3)

Which of the following are typical core activities within configuration management?

- A. Mastered
- B. Not Mastered

Answer: A

NEW QUESTION 152

- (Topic 3)

Which is a purpose of the Initiating a Project process?

- A. Decide if it is worthwhile to initiate a project
- B. Decide on the project approach
- C. Establish solid foundations for a project
- D. Identify the number of Work Packages required

Answer: C

NEW QUESTION 154

- (Topic 3)

Who does the Team Manager report to and take direction from?

- A. Project Board
- B. Project Assurance
- C. Project Manager
- D. Project Support

Answer: C

NEW QUESTION 157

- (Topic 3)

Identify the missing words in the following sentence.

At the end of a stage, the [?] should be used to check whether there is a requirement to send copies of the End Stage Report to external interested parties.

- A. Stage Plan
- B. Communication Management Strategy
- C. Follow-on action recommendations
- D. Quality Management Strategy

Answer: B

NEW QUESTION 161

- (Topic 3)

In which product would you find a product's quality tolerance defined?

- A. Product Description
- B. Quality Management Strategy
- C. Quality Register
- D. Configuration Item Record

Answer: A

NEW QUESTION 165

- (Topic 3)

Which is a purpose of a Lessons Log?

- A. Note any lessons that are raised in Checkpoint Reports
- B. Record that corrective action is being taken
- C. Escalate lessons to the Project Board
- D. Raise improvements with Project Assurance

Answer: A

NEW QUESTION 167

- (Topic 3)

Identify the missing words in the following sentence.

The [?] should include representation to satisfy the interests of the three primary categories of stakeholders affected by a PRINCE2 project.

- A. Corporate or programme management
- B. Project Board
- C. Team Managers
- D. Project Support

Answer: B

NEW QUESTION 169

- (Topic 3)

Which does the Executive need to ensure is in place before the project is initiated?

- A. All Work Packages are authorized
- B. An understanding of how the project will contribute to corporate objectives
- C. The Project Plan has been approved
- D. The Project Initiation Documentation is complete

Answer: B

NEW QUESTION 170

- (Topic 3)

Why does PRINCE2 recommend three different levels of plans?

- A. To cover initiation, specialist work and exception situations
- B. To provide appropriate detail to each of the different levels of management within the project
- C. As an allowance for initiation, product delivery and project closure
- D. To match the different aspects of the product-based planning technique

Answer: B

NEW QUESTION 174

- (Topic 3)

Which is a purpose of the Directing a Project process?

- A. Create and authorize the project mandate
- B. Ensure that work on products allocated to the team is authorized and agreed
- C. Control the day-to-day running of the project
- D. Delegate day-to-day management of the project to the Project Manager

Answer: D

NEW QUESTION 175

- (Topic 3)

What product is used to maintain a record of those who have an interest in the project and their information requirements?

- A. Project Plan
- B. Communication Management Strategy
- C. Project Brief
- D. Project Product Description

Answer: B

NEW QUESTION 176

- (Topic 4)

What product would enable the Project Manager to review how a Work Package is performing against its cost tolerance?

- A. Configuration Item Record
- B. Quality Register
- C. Highlight Report
- D. Checkpoint Report

Answer: D

NEW QUESTION 180

- (Topic 4)

Which is a typical core activity within configuration management?

- A. Issue management
- B. Quality inspection
- C. Quality inspection
- D. Preparation

Answer: C

NEW QUESTION 184

- (Topic 4)

Which is the base product against which the Project Board can assess progress, issues and ongoing viability questions?

- A. Project Brief
- B. Project Initiation Documentation
- C. Project mandate
- D. Benefits Review Plan

Answer:

B

NEW QUESTION 185

- (Topic 4)

Which is an objective of the Closing a Project process?

- A. Prepare the plan for the next stage
- B. Assess any benefits that have already been realized
- C. Produce a Benefits Review Plan to identify what benefits are expected
- D. Check that all benefits are realized before closing a project

Answer: B

NEW QUESTION 187

- (Topic 4)

Which statement about the quality review technique is FALSE?

- A. It enables a check to be made on a product's fitness for purpose
- B. It defines the quality responsibilities of the project team
- C. It supports the management of future changes by providing a baseline for a product
- D. It is used to gain wider acceptance of a product by involving key interested parties

Answer: B

NEW QUESTION 190

- (Topic 4)

Which is a recommended quality review team role?

- A. Project Manager
- B. Assurance
- C. Project Support
- D. Administrator

Answer: D

NEW QUESTION 194

- (Topic 4)

Identify the missing word in the following sentence. The risk response type [?] can be used to respond to a threat and an opportunity

- A. Avoid
- B. Reduce
- C. Share
- D. Transfer

Answer: C

NEW QUESTION 196

- (Topic 4)

Which is NOT represented by one of the three primary categories of stakeholder identified in PRINCE2?

- A. Those with a financial interest in the project
- B. Those who will manage the project on a day-to-day basis
- C. Those who will specify the desired outputs of the project
- D. Those who will create the project's outputs

Answer: B

NEW QUESTION 200

- (Topic 4)

Identify the missing words in the following sentence. A purpose of the Plans theme is to [?] the project's plans

- A. define a coding system to provide a unique identifier for the products within
- B. summarize the results of the quality activities performed on
- C. provide a framework to design, develop and maintain
- D. define the project benefits to be achieved by each of

Answer: C

NEW QUESTION 201

- (Topic 4)

Which is assumed to be a customer's responsibility in the PRINCE2 customer/supplier environment?

- A. Specify the desired result
- B. Provide the resources and skills to deliver the desired result
- C. Ensure the technical integrity of a project

D. Develop a project's products

Answer: A

NEW QUESTION 204

- (Topic 4)

What plan is created, and submitted for approval, during the Managing a Stage Boundary process?

- A. Team Plan
- B. Stage Plan
- C. Benefits Review Plan
- D. Project Plan

Answer: B

NEW QUESTION 206

- (Topic 4)

Which process covers the work done by external suppliers who may NOT be using PRINCE2?

- A. Closing a Project
- B. Managing a Stage Boundary
- C. Managing Product Delivery
- D. Directing a Project

Answer: C

NEW QUESTION 207

- (Topic 4)

Which is a purpose of the Risk Register?

- A. Describe the risk management techniques and standards to be applied to the project
- B. Act as a central record of information relating to the identified risks for the project
- C. Act as a repository for informal issues
- D. List the responsibilities for achieving an effective risk management procedure

Answer: B

NEW QUESTION 210

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