



PRINCE2-Exams

Exam Questions PRINCE2-Foundation

PRINCE2 Foundation exam

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NEW QUESTION 1

- (Topic 1)

Identify the missing words in the following sentence. During the Initiating a Project process the [?] before a project is authorized.

- A. minimum necessary is done to decide if a project is worthwhile
- B. aim is to establish sound foundations to achieve a successful project
- C. Project Brief is assembled and approved
- D. project approach appropriate for delivering a project is selected

Answer: B

NEW QUESTION 2

- (Topic 1)

Which is the purpose of the Change theme?

- A. Prevent change to baselined products
- B. Identify, assess and control any potential and approved changes to baselined products
- C. Establish mechanisms to monitor and compare actual achievements against those planned
- D. Assess and control uncertainty

Answer: B

NEW QUESTION 3

- (Topic 1)

Which of the following statements about lines of authority and reporting are true?

1. The Project Manager has day-to-day control for a management stage within the limits laid down by the Project Board.
2. If a Team Manager forecasts a deviation beyond Work Package tolerances, this should be referred to the Project Manager down by the Project Board.

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

Answer: C

NEW QUESTION 4

- (Topic 1)

Which describes risk impact?

- A. Timeframe within which the risk might occur
- B. The trigger that occurred giving rise to the risk
- C. The effect of the risk on the delivery of project objectives
- D. How likely the risk is to occur in a given project situation

Answer: C

NEW QUESTION 5

- (Topic 1)

Which is a difference between management and technical stages?

- A. Management stages require planning and technical stages do not
- B. Technical stages can overlap and management stages cannot
- C. Management stages deliver products and technical stages do not
- D. Technical stages require resources and management stages do not

Answer: B

NEW QUESTION 6

- (Topic 1)

Which is shown in a product breakdown structure?

- A. Management stages, major products and control points
- B. In which order the products should be created
- C. The major products that are to be developed in a plan
- D. What resources are required to develop the products

Answer: C

NEW QUESTION 7

- (Topic 1)

Which is a type of issue?

- A. A lesson
- B. A request for change
- C. An Exception Report

D. A risk with an estimated high impact

Answer: B

NEW QUESTION 8

- (Topic 1)

When are tolerances for a Work Package agreed?

- A. When accepting a Work Package
- B. As work on each product within the Work Package begins
- C. Once all products have been developed and approved
- D. When the Stage Plan is authorized by the Project Board

Answer: A

NEW QUESTION 9

- (Topic 1)

During the Managing a Stage Boundary process what product is updated with estimated costs and time for the stage that is about to begin?

- A. End Stage Report
- B. Team Plan
- C. Work Package
- D. Project Plan

Answer: D

NEW QUESTION 10

- (Topic 1)

Which principle helps to define what should be included and what should be excluded from a project?

- A. Defined roles and responsibilities
- B. Focus on products
- C. Manage by stages
- D. Continued business justification

Answer: B

NEW QUESTION 10

- (Topic 1)

Which is a purpose of the Plans theme?

- A. Identify, assess and control any potential changes to the baseline
- B. Establish the project's structure of accountability
- C. Assess and control uncertainty
- D. Understand whether the targets are achievable

Answer: D

NEW QUESTION 14

- (Topic 1)

Which characteristic distinguishes a project from regular business operations?

- A. Produces benefits
- B. Introduces business change
- C. Manages stakeholders
- D. Incurs cost

Answer: B

NEW QUESTION 19

- (Topic 1)

Which is an objective of the Managing Product Delivery process?

- A. Sign-off completed Work Packages
- B. Ensure the Business Case is kept under review
- C. Report progress to the Project Board
- D. Ensure that work on products is authorized and agreed with the team

Answer: D

NEW QUESTION 22

- (Topic 1)

Which statement about the Directing a Project process is FALSE?

- A. Supports the PRINCE2 principle of manage by exception

- B. Is triggered by a request to initiate a project
- C. Covers the day-to-day activities of the Project Manager
- D. Provides a mechanism for the Project Board to assure that there is continued business justification

Answer: C

NEW QUESTION 27

- (Topic 1)

When considering risks, which describes an opportunity in a project?

- A. An uncertain event that could have a negative impact on objectives
- B. An uncertain event that could have a favourable impact on objectives
- C. An event that has occurred resulting in a negative impact on objectives
- D. An event that has occurred resulting in a favourable impact on objectives

Answer: B

NEW QUESTION 32

- (Topic 1)

Which of the following is NOT an event-driven control?

- A. Project mandate
- B. Checkpoint Report
- C. Exception Report
- D. End of a stage

Answer: B

NEW QUESTION 37

- (Topic 2)

Which is a valid statement about the Project Support role?

- A. Can be performed by the Project Manager
- B. Is an optional role for a PRINCE2 project
- C. Produces Checkpoint Reports for the Project Manager
- D. Can be combined with the Project Assurance role

Answer: A

NEW QUESTION 40

- (Topic 2)

Which process is used by a Team Manager to coordinate work on one or more of the project's products?

- A. Initiating a Project
- B. Controlling a Stage
- C. Managing a Stage Boundary
- D. Managing Product Delivery

Answer: D

NEW QUESTION 42

- (Topic 2)

Which is a type of issue?

- A. An expected dis-benefit
- B. An off-specification
- C. A project outcome
- D. A scope tolerance

Answer: B

NEW QUESTION 44

- (Topic 2)

Which characteristic of a project reflects that there are different perspectives and motivations for customers and suppliers?

- A. Change
- B. Cross-functional
- C. Unique
- D. Risk

Answer: B

NEW QUESTION 46

- (Topic 2)

Which activity takes place within the Managing a Stage Boundary process?

- A. Produce Highlight Reports
- B. Take corrective action within the limits of a stage's tolerance
- C. Produce an Exception Plan
- D. Authorize a Stage Plan for the next stage

Answer: C

NEW QUESTION 51

- (Topic 2)

Identify the missing words in the following sentence.

A problem/concern, a request for change and [?] are the three types of issue.

- A. a constraint
- B. a deviation from tolerance
- C. an off-specification
- D. a threat

Answer: C

NEW QUESTION 54

- (Topic 2)

Which of the following statements about quality assurance and Project Assurance is true?

- A. Project Assurance is the responsibility of the corporate organization; quality assurance is the responsibility of the Project Board
- B. Project Assurance is independent of the Project; quality assurance is only independent of the Project Manager
- C. Project Assurance may be delegated within a project; quality assurance must be undertaken by the Project Board
- D. Project Assurance ensures compliance to standards within the project environment; quality assurance ensures compliance across the organization

Answer: D

NEW QUESTION 59

- (Topic 2)

What is used to identify any organization or interested party who needs to be informed of project closure?

- A. Configuration Management Strategy
- B. Project management team structure
- C. Communication Management Strategy
- D. Project Brief

Answer: C

NEW QUESTION 60

- (Topic 2)

Which is NOT a benefit of using PRINCE2?

- A. Defines specific leadership, motivational skills and other interpersonal skills required
- B. Can be applied to any type of project
- C. Promotes learning and continuous improvement
- D. Defines a thorough but economical structure of reports

Answer: A

NEW QUESTION 63

- (Topic 2)

Which of the following are objectives of the Directing a Project process?

- 1. Ensure corporate or programme management has an interface to a project
- 2. Ensure that work on products allocated to a team is authorized
- 3. Ensure there is authority to initiate a project
- 4. Ensure that a project remains viable

- A. 1, 2, 3
- B. 1, 2, 4
- C. 1, 3, 4
- D. 2, 3, 4

Answer: C

NEW QUESTION 67

- (Topic 2)

What process provides the information required to decide whether to authorize the delivery of a project?

- A. Directing a Project
- B. Initiating a Project
- C. Managing Product Delivery
- D. Starting up a Project

Answer: B

NEW QUESTION 72

- (Topic 2)

Which is a purpose of the Organization theme?

- A. Ensure that the project organization structure will enable the project to deliver the business benefits in the required time frame
- B. Define accountability within the project
- C. Identify risk owners for the project
- D. Define the quality methods and responsibilities for the management of the project

Answer: B

NEW QUESTION 77

- (Topic 2)

Which does a Project Manager produce to define and control the work to be done?

- A. Configuration Item Record
- B. Stage scope tolerance
- C. Team Plan
- D. Work Package

Answer: D

NEW QUESTION 78

- (Topic 2)

Which statement about risks is FALSE?

- A. A risk that could have a positive impact on a project's objectives is known as an opportunity
- B. A risk that could have a negative impact on a project's objectives is known as a threat
- C. A risk that a project's product is incomplete is known as an off-specification
- D. A risk is an uncertain event that, should it occur, will have an effect on a project's objectives

Answer: C

NEW QUESTION 80

- (Topic 2)

Which role is part of the project management team?

- A. Change Authority
- B. Quality assurance
- C. Stakeholder
- D. Corporate or programme management

Answer: A

NEW QUESTION 82

- (Topic 2)

Which may be funded from a risk budget?

- A. Capturing identified threats and opportunities in the Risk Register
- B. Specific management responses to a project's threats and opportunities
- C. Producing risk summaries for inclusion in Highlight Reports
- D. Any remaining open risks after the project has been closed

Answer: B

NEW QUESTION 86

- (Topic 2)

Which is NOT included in the PRINCE2 definition of a project?

- A. A project is a temporary organization
- B. A project's purpose is to deliver one or more business products
- C. A project is part of business as usual
- D. A project is based on an agreed Business Case

Answer: C

NEW QUESTION 91

- (Topic 2)

Which risk response type is a recommended response to both an opportunity and a threat?

- A. Avoid
- B. Reduce
- C. Share
- D. Reject

Answer:

C

NEW QUESTION 94

- (Topic 2)

Which is NOT undertaken during the Initiating a Project process?

- A. Review why the project is needed
- B. Identify if the project is sufficiently aligned with corporate objectives
- C. Show how the outcome is to be achieved
- D. Appoint an Executive and Project Manager

Answer: D

NEW QUESTION 98

- (Topic 3)

Which is a Benefits Review Plan used to assess?

- A. How the project's products have performed when in operational use
- B. The effectiveness of the project strategies
- C. The progress of the project against its plans
- D. The suitability of the project management team structure and membership

Answer: A

NEW QUESTION 101

- (Topic 3)

Which is a true statement about time-driven controls?

- A. Time-driven controls are used for monitoring the progress of Work Packages and management stages
- B. Time-driven controls take place when specific events happen
- C. Time-driven controls are produced at the end of a stage
- D. An Exception Report is a time-driven control

Answer: A

NEW QUESTION 102

- (Topic 3)

Which is NOT a true statement about the Managing a Stage Boundary process?

- A. It provides sufficient information for the Project Board to review the success of the current stage
- B. It is used to create an Exception Plan if requested by the Project Board
- C. It provides a fixed point at which acceptance of the project product is confirmed
- D. It is executed at, or close to, the end of each management stage, except the final one

Answer: C

NEW QUESTION 106

- (Topic 3)

Which role is part of the Project Board?

- A. Corporate or programme management
- B. Risk owner
- C. Project Manager
- D. Senior Supplier

Answer: D

NEW QUESTION 107

- (Topic 3)

Which is part of quality control?

- A. Document the project's acceptance criteria in the Project Product Description
- B. Define the quality responsibilities of those involved in the production of the products
- C. Produce quality records to show that the planned quality activities have been carried out
- D. Maintain the corporate organization's quality management system

Answer: C

NEW QUESTION 111

- (Topic 3)

Who does the Team Manager report to and take direction from?

- A. Project Board
- B. Project Assurance
- C. Project Manager
- D. Project Support

Answer: C

NEW QUESTION 116

- (Topic 3)

Which project characteristic suggests that projects should have a defined start and a defined end?

- A. Change
- B. Temporary
- C. Cross-functional
- D. Risk

Answer: B

NEW QUESTION 118

- (Topic 3)

Which product is used by the Project Manager to authorize work?

- A. Team Plan
- B. Stage Plan
- C. Work Package
- D. Product Description

Answer: C

NEW QUESTION 121

- (Topic 3)

Which is NOT obtained from a product's Product Description?

- A. The product's quality criteria
- B. Who will approve the product
- C. The quality method to be used
- D. The development method to be used

Answer: D

NEW QUESTION 126

- (Topic 3)

Which does the Executive need to ensure is in place before the project is initiated?

- A. All Work Packages are authorized
- B. An understanding of how the project will contribute to corporate objectives
- C. The Project Plan has been approved
- D. The Project Initiation Documentation is complete

Answer: B

NEW QUESTION 131

- (Topic 3)

What product is used to maintain a record of those who have an interest in the project and their information requirements?

- A. Project Plan
- B. Communication Management Strategy
- C. Project Brief
- D. Project Product Description

Answer: B

NEW QUESTION 135

- (Topic 3)

What theme defines and implements the means by which the project will verify that products meet business requirements?

- A. Business Case
- B. Change
- C. Progress
- D. Quality

Answer: D

NEW QUESTION 137

- (Topic 3)

Identify the missing words in the following sentence.

Configuration management typically includes [?] as one of the five core activities.

- A. exception planning
- B. risk assessment

- C. stakeholder engagement
- D. status accounting

Answer: D

NEW QUESTION 140

- (Topic 3)

Which is an objective of the Initiating a Project process?

- A. Develop the corporate quality management system as part of the Project InitiationDocumentation
- B. Prepare the plans for the subsequentstages
- C. Summarize how the organization's project management method will be tailored for the project
- D. Request authority from corporate management to deliver the project

Answer: C

NEW QUESTION 143

- (Topic 4)

Which is a task of product-based planning?

- A. Identify activities and dependencies
- B. Write the Project Product Description
- C. Prepare the Work Packages
- D. Produce Product Status Accounts

Answer: B

NEW QUESTION 148

- (Topic 4)

Which should be funded by a change budget?

- A. Increase in agreedscope
- B. Increase in agreed scope
- C. Increase in agreed scope
- D. Handover activities

Answer: A

NEW QUESTION 153

- (Topic 4)

Identify the missing words in the following sentence. A Project Manager agrees the [?] with a Team Manager.

- A. project cost tolerance
- B. stage cost tolerance
- C. Work Package cost tolerance
- D. product cost tolerance

Answer: C

NEW QUESTION 155

- (Topic 4)

How many roles make up the Project Board?

- A. One
- B. Two
- C. Three
- D. Four

Answer: C

NEW QUESTION 156

- (Topic 4)

Which aspect of project performance must be managed to ensure the project's products are fit for purpose?

- A. Benefits
- B. Quality
- C. Risk
- D. Scope

Answer: B

NEW QUESTION 160

- (Topic 4)

Which is the base product against which the Project Board can assess progress, issues and ongoing viability questions?

- A. Project Brief
- B. Project Initiation Documentation
- C. Project mandate
- D. Benefits Review Plan

Answer: B

NEW QUESTION 161

- (Topic 4)

Identify the missing words in the following sentence. A purpose of the Plans theme is to [?] the project's plans

- A. define a coding system to provide a unique identifier for the products within
- B. summarize the results of the quality activities performed on
- C. provide a framework to design, develop and maintain
- D. define the project benefits to be achieved by each of

Answer: C

NEW QUESTION 164

- (Topic 4)

Who should act as the communication channel between a project and corporate or programme management?

- A. Project Board
- B. Project Assurance
- C. Project Manager
- D. Project Support

Answer: A

NEW QUESTION 165

- (Topic 4)

Whose approval is needed to replace a Stage Plan with an Exception Plan?

- A. Corporate or programme management
- B. Project Board
- C. Project Manager
- D. Team Manager

Answer: B

NEW QUESTION 169

- (Topic 4)

Identify the missing word in the following sentence. A member of the Project Board is responsible for [?] assurance.

- A. quality
- B. supplier
- C. risk
- D. product

Answer: B

NEW QUESTION 174

- (Topic 4)

Which is a purpose of the Risk Register?

- A. Describe the risk management techniques and standards to be applied to the project
- B. Act as a central record of information relating to the identified risks for the project
- C. Act as a repository for informal issues
- D. List the responsibilities for achieving an effective risk management procedure

Answer: B

NEW QUESTION 175

- (Topic 4)

Identify the missing words in the following sentence. A project is [?] organization that is created for the purpose of delivering business products.

- A. a corporate
- B. a temporary
- C. an external
- D. a technical

Answer: B

NEW QUESTION 178

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